We keep **industries running**
and **the world in motion**

SEMPERIT

SEMPERIT GROUP
INVESTOR PRESENTATION
H1 2026

August 2026

Agenda

Leading industrial elastomer specialist with diversified product portfolio

Semperit is a **global pioneer** in the **production of high-quality elastomer applications** for industrial clients **with a 200 years' history**.

We are **constantly expanding our global footprint** – with **technologically value-added innovations** that keep the world of our customers running.

Semperit inside – where our products are part of your everyday life

Silicone components for coffee machines

Handrails for escalators

One in three escalator handrails worldwide comes from Semperit.

Among other locations, the company has production sites in Shanghai, where it operates the world's largest handrail factory.

Rail pads, dowels, angle guide plates, swell shoes

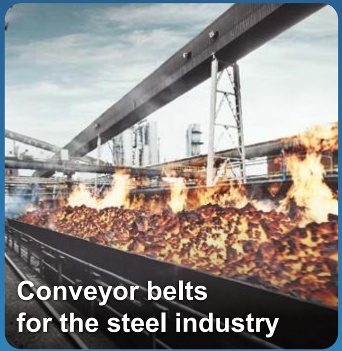
Silicone mats for shower heads

Industrial hoses

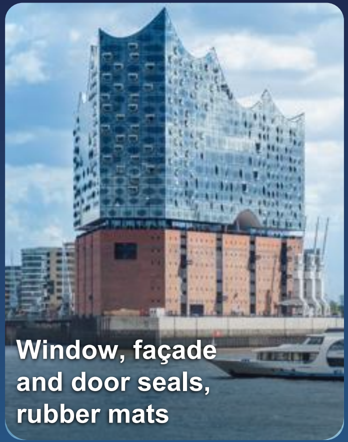
Semperit's hydraulic and industrial hoses are used in a wide variety of areas – from machinery and mining to the construction, food and chemical industries.

Flying belts

Semperit's Flying Belt transports up to 1,500 tonnes of limestone per hour at heights of up to 36 meters in Brazil



Conveyor belts for the steel industry



Window, façade and door seals, rubber mats

Hydraulic hoses

Ski foils, cable car outer rings, track belts for snow groomers

The seals for the more than 1,000 curved glass panels of the Elbphilharmonie Concert Hall were manufactured by Semperit.

Baby pacifiers, bottle teats

Healthcare products

Sealing elements, plug connections

As a long-standing partner, we supply automotive manufacturers with tools and silicone components.

Our set-up: Uniting core strength, rubber expertise and innovation

Semperit Industrial Applications

Cost leadership to harvest volume business

- **Cost leadership**
- Process and product **innovation**
- Mostly **standardized high-performance products**
- **Lower complexity** in product portfolio
- **Qualified** sales team & high level of sales **excellence**
- High degree of **unification** of products, processes and equipment across our factories

Semperit Engineered Applications

Attractive niche specialization

- **Leveraging on know-how,** engineered **technology** and **cost-optimized footprint**
- Focus on **attractive niche markets**
- Strong **customer focus**
- High level of **customization**
- **Standardized** innovation & R&D process, reliable & plannable time to market
- **Qualified** sales team & application engineering
- **Project- & tender** business

Expertise in Rubber Compounding and R&D

SEMPERIT

Our strategic ambition

> 1 billion EUR in sales through profitable growth

Leading market positions

Operating globally in **niche markets** for elastomer products with the goal to achieve market leadership and rank among the **top 3 players**

Technological edge, close to our customers

Strong track record in material and process technology expertise combined with **high customer proximity**

Resilient business model

Cost leverage through **high utilization** of industrial base to generate returns during boom periods while innovations act as additional growth driver for **sustainable margin stability**

Strategic levers for transforming Semperit

Growth

Focus on high-growth segments to drive profitability and value generation

Innovation

Innovation is our number one growth driver, which secures our technological edge

Performance

Excellence and **efficiency** across all sites and areas ensure **increasing profitability**

People

A global team where **diversity**, **respect** and **open dialogue** create the breeding ground for success

Strategy in action – our targets

HOSES

Organic growth with hose-only positioning

Leading price/quality performance

PROFILES

Global leader in EPDM sealing solutions

Innovative and competitive sealing solutions

SEMPERIT INDUSTRIAL APPLICATIONS

SEMPERIT ENGINEERED APPLICATIONS

FORM

Global platform for profitable niches

Customized, co-developed solutions

BELTING

Reliable solutions for demanding applications

Full capacity utilization

LSR

Global growth in medical, sanitary and automotive

Industrializing projects globally

Megatrends drive Semperit's business

Partnering with industries to transform global trends into **opportunities** for a **dynamic** and **evolving world**.

IMPORTANT MEGATRENDS

Urbanisation and infrastructure boom

As more people concentrate in cities, demand surges for infrastructure development and construction.

Demographic shifts

A growing and aging global population drives increased demand for healthcare, food supply and transportation.

Mobility and transportation

Global mobility needs – moving people and goods – continue to rise.

Climate change

Efforts to combat climate change are spurring investments in renewable energy and resilient infrastructure.

Electrification

The shift toward electrify-cation – e-vehicles, machinery and power systems – is a dominant trend across industries.

Hoses – Europe's leading and most advanced production site

Growth investment to strengthen the position and competitiveness as one of the global top players in hose manufacturing

Capacity expansion of
24 million meters
by 2030

Ramp-up of production in DH5
started in **2025**

– full capacity by 2030

Total investment of
EUR ~100 million

– EUR ~ 50 million
invested so far

High level of automation
and
sustainable operations

Liquid Silicone Rubber (LSR) – Expanding technological leadership and laying the foundation for future growth

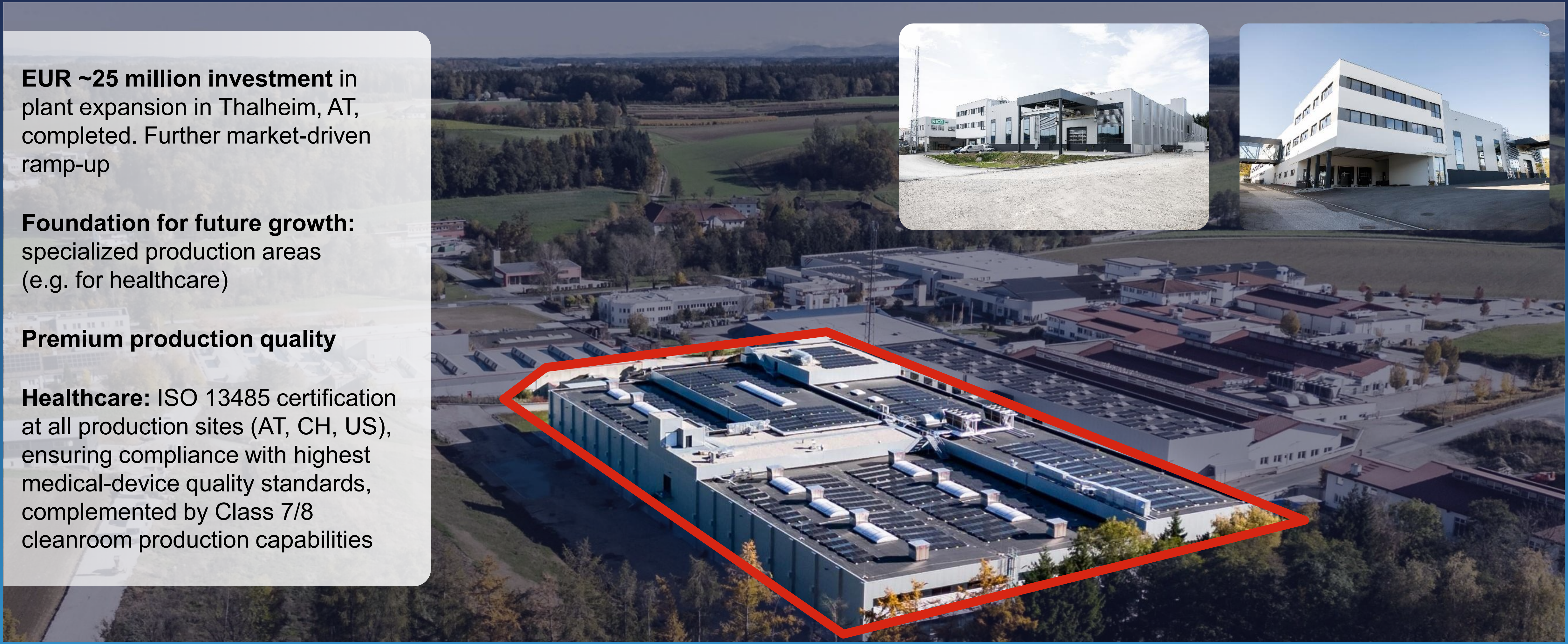
Thalheim and Miami expansions enhance our competitive advantage in tooling and automation

EUR ~25 million investment in plant expansion in Thalheim, AT, completed. Further market-driven ramp-up

Foundation for future growth: specialized production areas (e.g. for healthcare)

Premium production quality

Healthcare: ISO 13485 certification at all production sites (AT, CH, US), ensuring compliance with highest medical-device quality standards, complemented by Class 7/8 cleanroom production capabilities



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New innovative products support strategy

Smart product enablement: Embeds a unique RFID identifier to facilitate tracking of rubber products

Digital Product Passport ready: Designed to meet EU requirements for product traceability

Seamless integration: Crafted to seamlessly embed electronic components into rubber while preserving full functionality

Sampling & testing: Currently in prototype and customer test phase

RFID Rubber Tag

Seamless integration and effortless tracking

Reclaimed profile

Vision: Cradle-to-cradle

Circularity: Converting reclaimed waste and scrap from vulcanized EPDM profiles into secondary raw materials

Lower carbon footprint: EPDM profiles with 30% regenerated rubber achieve up to 32% reduction in PCF compared to standard profiles

Scalable concept: under evaluation for post-industrial and post-consumer recycling

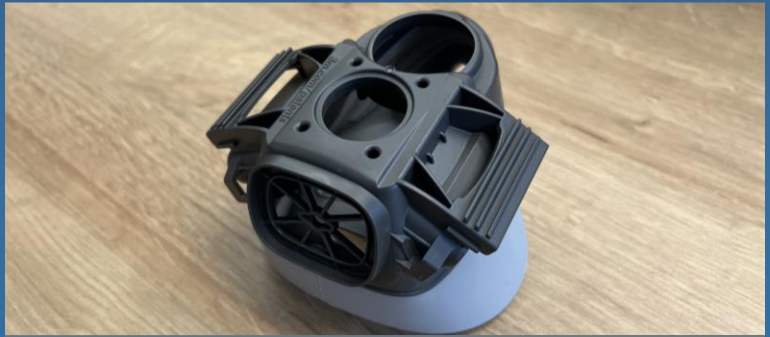
Key USP: highly modular mask design enabling multiple applications

Use cases: ventilation mask for use in clinical settings, protective mask for crafts and industrial work, gas mask for defense use

Challenge: Combination of thermoplastic and LSR-parts required special process (plasma treatment) and close cooperation

Precise part temperature needed for accurate sealing-edge replication

Complex geometry made venting of LSR cavity particularly challenging



LSR toolmaking

for silicone protective mask

Agenda

Highlights H1 2026: Driving profitable growth

Operational measures ❯ Operational improvement ❯

Market Environment

- Persistent geopolitical and macroeconomic uncertainty
- Volatile markets, supply chains and trade restrictions
- Sharp spikes in raw material costs
- Slower momentum expected in the second half of 2026

Management Actions

Disciplined execution strengthens resilience

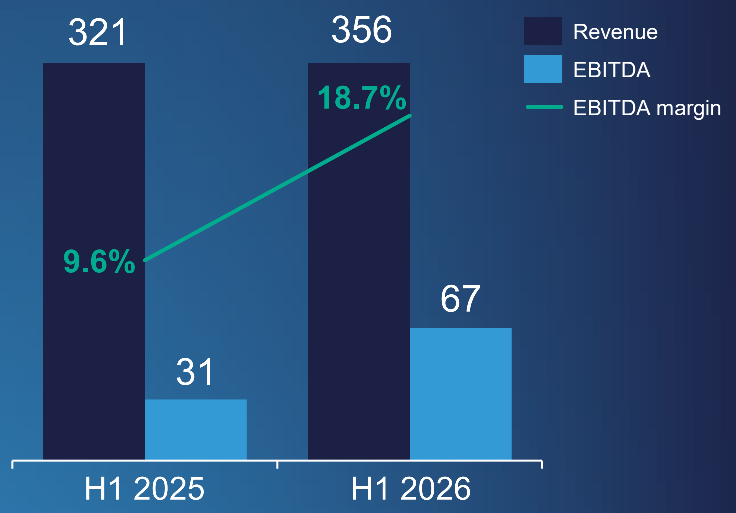
Volume growth & utilization
- Positive volume trends
- Optimized capacity utilization

Financial discipline & efficiency
- Consistently implemented cost measures
- CAPEX control
- Improved profitability and efficiency

Pricing discipline
- Adjustments to offset input cost inflation
- Multi-sourcing and multi-regional strategy

Results

11% revenue growth
EBITDA more than doubled



Guidance raised after a strong H1

2026 operating EBITDA: ~EUR 100m

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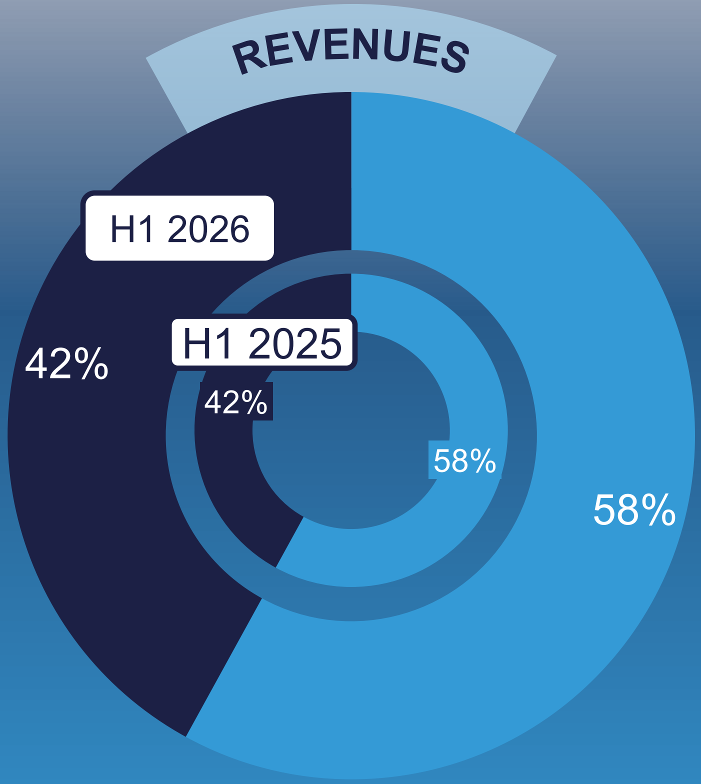
Two complementary divisions with one strong industrial base

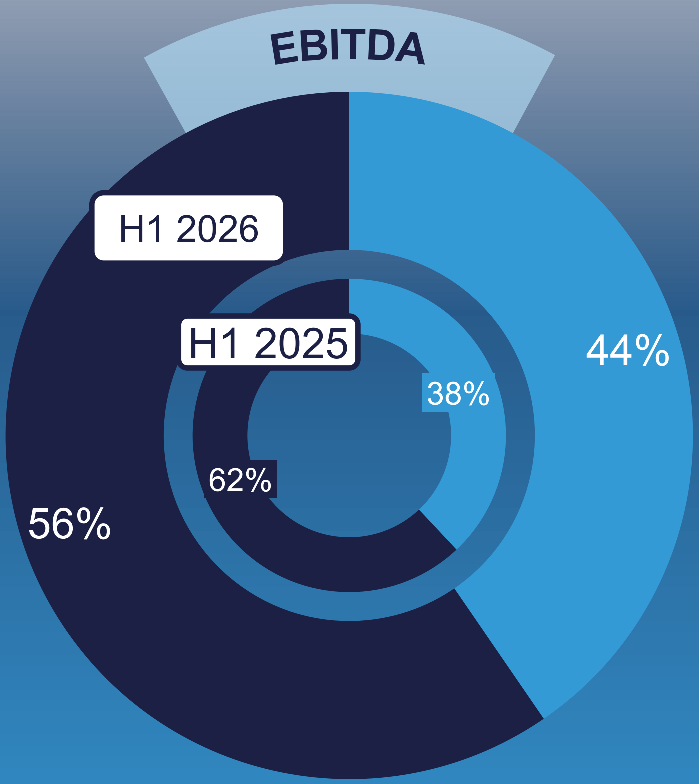
Growth momentum across both divisions

Semperit Industrial Applications







Semperit Engineered Applications

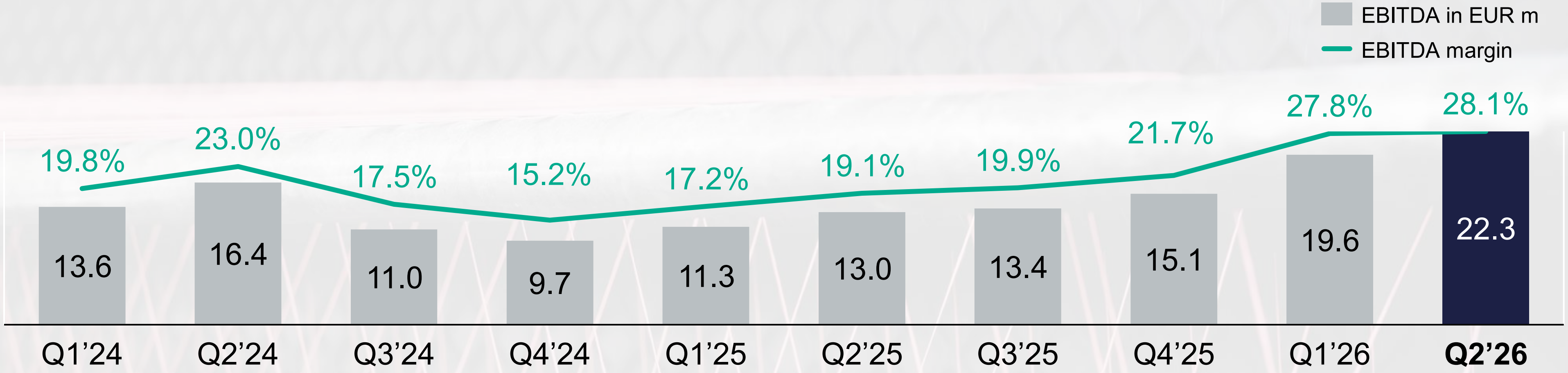




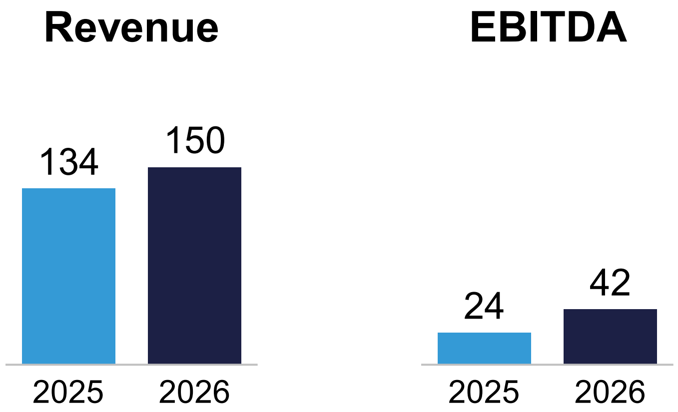

Corporate EBITDA not included.

SIA continues strong profitability momentum

Semperit Industrial Applications



H1 2025 vs. H1 2026

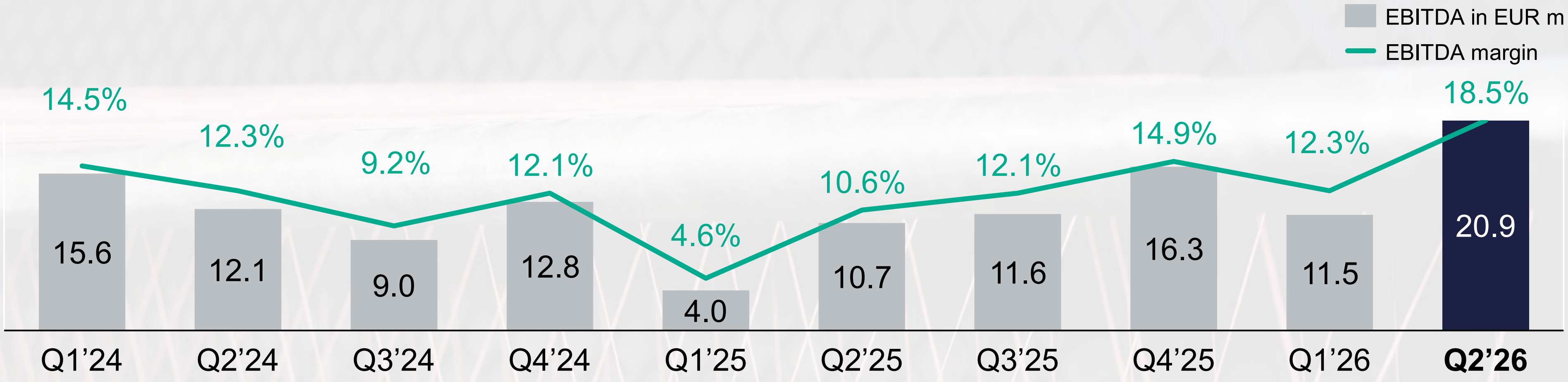


- **Strong operational performance, efficiency measures** and **optimized capacity utilization** drove earnings growth. Price adjustments helped offset rising raw material costs.
- Sales increased by 12.0%, supported by strong order intake in Q4 2025. **EBITDA rose sharply by 72.7%** driving margin to 28.0%.
- **Hoses:** Stable market environment with mixed end-market trends; OEM in Europe slightly positive, agriculture remains weak, construction & material handling stable. Growing customer caution amid geopolitical uncertainty.
- **Profiles:** Positive development despite weak construction markets, driven by margin improvement initiatives.

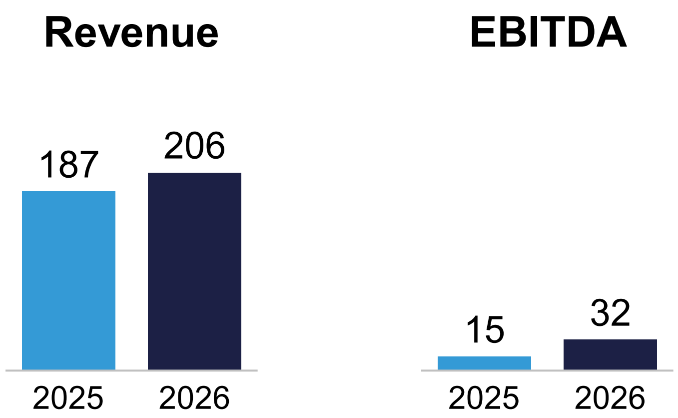
As part of the optimization of the industrial strategy, the ‘mandrel hoses’ product group was transferred from the Semperit Industrial Applications division to the Semperit Engineered Applications division with effect from 1 January 2025. The comparative figures for 2024 have been adjusted accordingly.

SEA's recovery gains traction

Semperit Engineered Applications



H1 2025 vs. H1 2026



- **Clear recovery** compared to a weak H1 2025: Revenue up 10.4%, EBITDA more than doubled, **driving margin in H1 to 15.7%**.
- **Form:** Strong revenue and earnings growth driven by resilient demand across most end markets, particularly in Handrail, Mountain Applications and Industrials (mining sector, beverage market).
- **Belting:** Significant operational improvement and continued stabilization of the business, despite project delays, softer order momentum in June and an ongoing mixed market environment.
- **LSR:** Improved operational foundation despite ongoing market uncertainty and project-related delays, medical applications continued to perform strongly.

As part of the optimization of the industrial strategy, the 'mandrel hoses' product group was transferred from the SIA division to the SEA division with effect from 1 January 2025. The comparative figures for 2024 have been adjusted accordingly.

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Agenda

Financial highlights H1: Turning growth into profitability and cash generation

Full implementation of 2025 cost savings program, expected to deliver additional savings of **more than EUR 10 million**

EUR 8.0m of savings achieved since 01/2025

EBITDA increase driven by **volume, operating leverage** and **cost savings;** pass-through of **raw material cost inflation**

EBITDA more than doubled to EUR 66.6m

Free cash flow backed by **focused CAPEX management and spending**

Free cash flow up at EUR 30.4m

Strong balance sheet supported by solid cash position and **conservative leverage**

Net financial debt/EBITDA at 0.7x

Digital transformation through oneERP and ongoing digital initiatives

Onboarding of further entities underway

Key financial results H1 2026

	H1 2026	H1 2025	Δ
Revenues in EUR m	355.9	320.5	+11.1%
EBITDA in EUR m	66.6	30.7	>100%
EBITDA margin *in %*	*18.7*	*9.6*	*+9.2PP*
Operating EBITDA in EUR m	69.0	32.9	>100%
Op. EBITDA margin *in %*	*19.4*	*10.3*	*+9.1PP*
EBIT in EUR m	41.7	2.6	>100%
EBIT margin *in %*	*11.7*	*0.8*	*+10.9PP*
Earnings after tax in EUR m	28.6	-11.2	n/a
Free cash flow[1], in EUR m	30.4	13.9	>100%
CAPEX[2], in EUR m	14.5	18.5	-21.5%

[1] Free cash flow before strategic growth projects
[2] Payouts in the reporting period (including strategic growth projects)

- **Revenues:** volume growth remained main driver; around one-third of the increase resulting from pricing measures to compensate for raw material costs
- **EBITDA:** Cost and efficiency measures implemented in previous years are now delivering full impact
- **Operating EBITDA** excluding costs of EUR 2.3m for digitalization project (H1'25: EUR 2.2m)
- **EBIT** driven by operational improvement; depreciation stable
- **Earnings after tax** also supported by an improved financial result
- **Increased free cash flow** reflecting operational improvements and **disciplined CAPEX**

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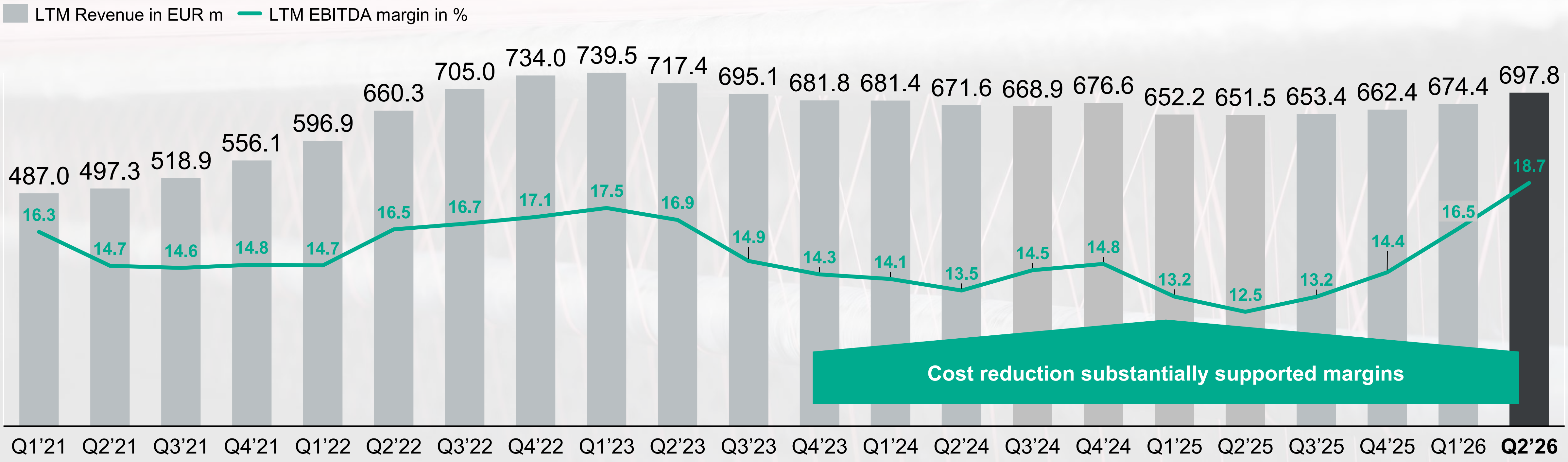
Last Twelve Month (LTM) view – strong recovery momentum since Q2 2025

LTM Industrial Revenue (EUR m) and industrial EBITDA margin (%)

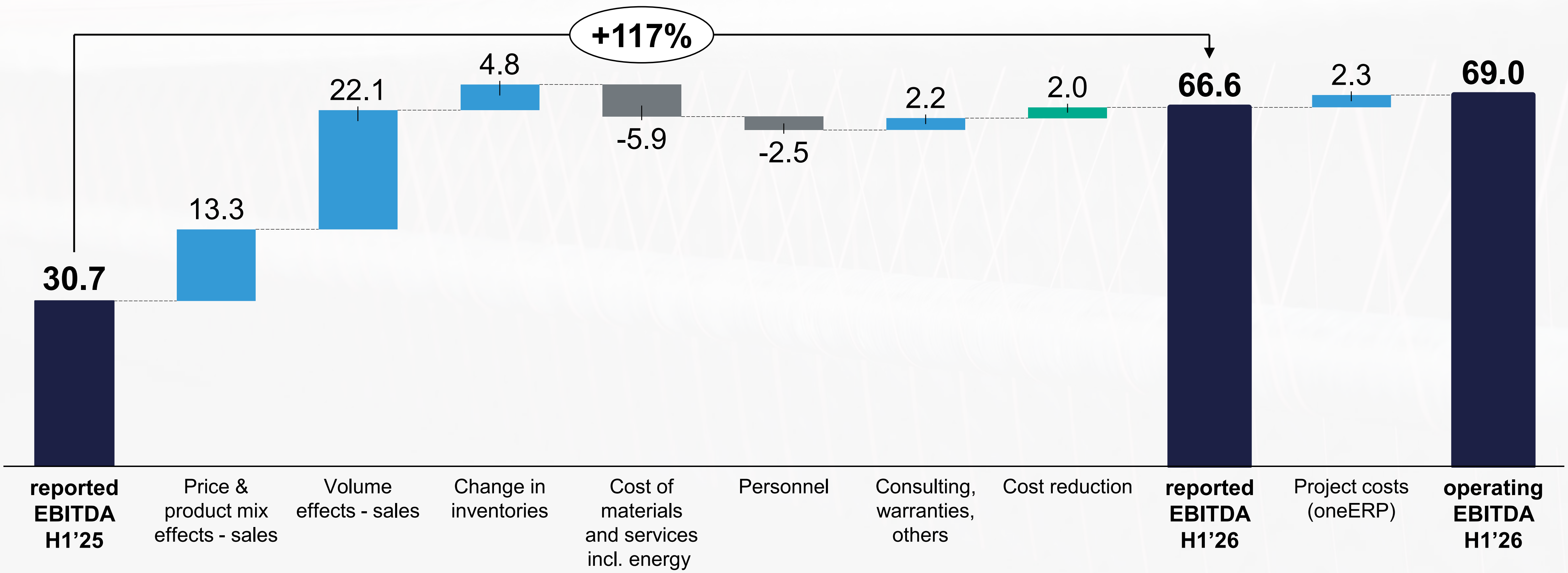


- All measures defined in early 2025 fully implemented, delivering an additional EUR 10m in savings
- High operational leverage when markets rebound

Corporate EBITDA is not included.

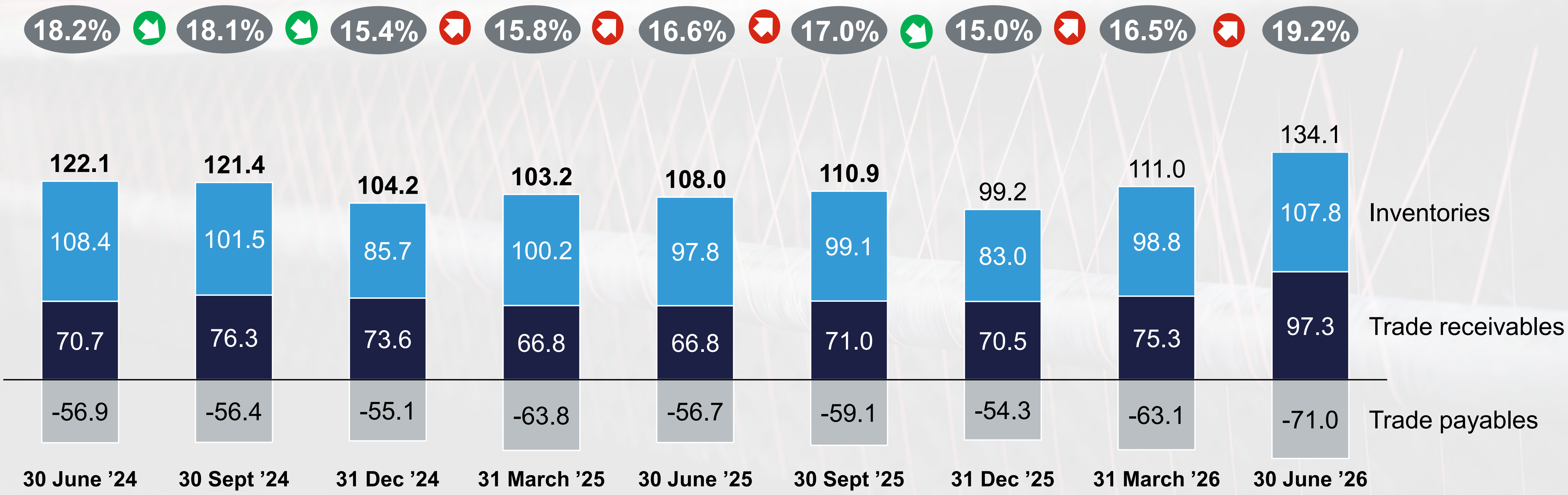
EBITDA bridge: Volume and price effects supported by cost savings

in EUR m



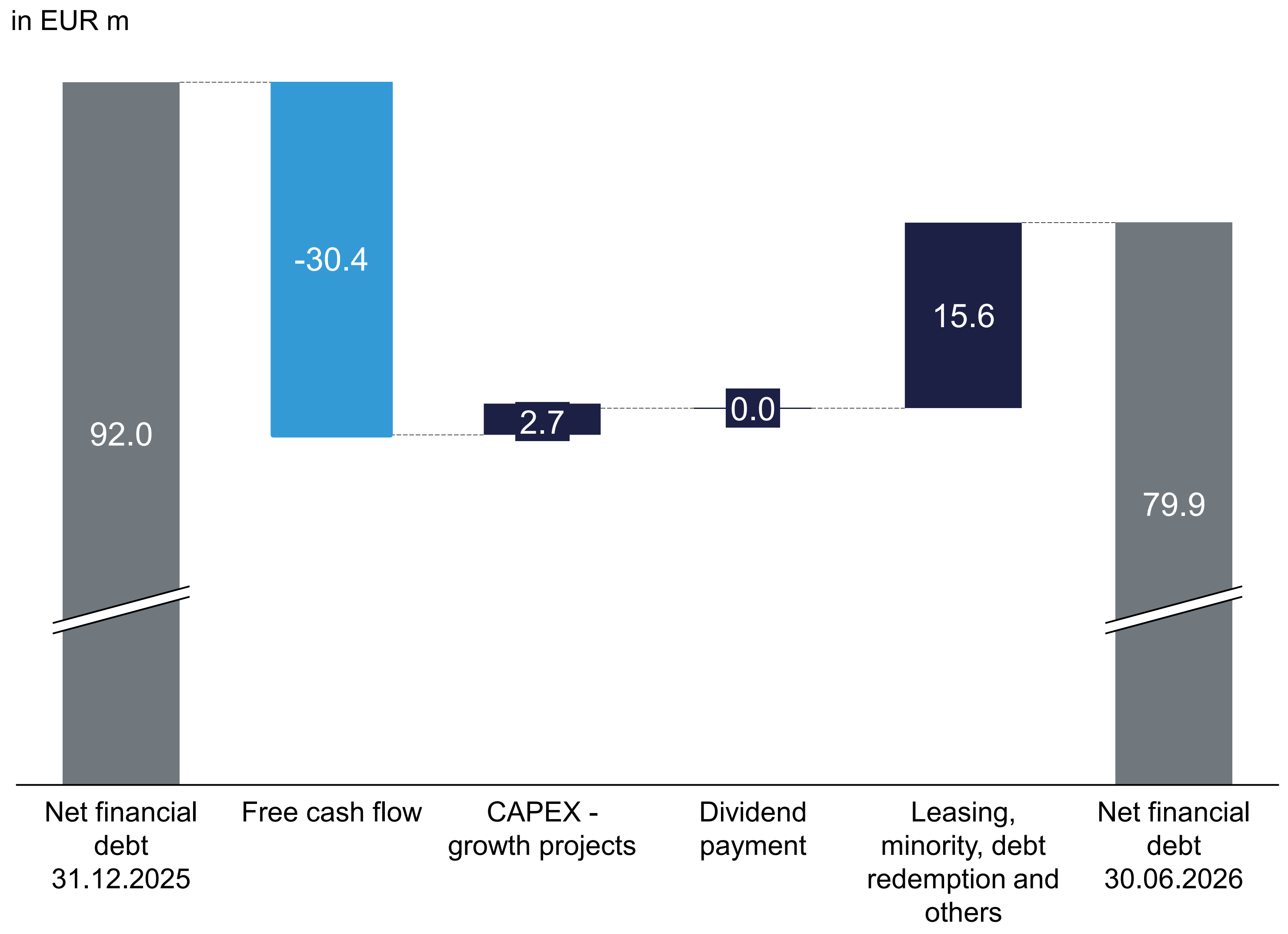
Consistent focus on working capital levels

Components of Working Capital[1]
in EUR m



Trade Working Capital in % of LTM revenues;
[1] Starting 30 June 2024: excluding Surgical Operations

Low leverage profile with Net Debt/EBITDA of 0.7x



- **Further reduction in net financial debt** driven by strong cash flow generation and disciplined capex management
- No dividend paid for 2025, prioritizing financial strength and future growth
- Net Debt/EBITDA reduced to 0.7x, underscoring **strong financial position and financial discipline**

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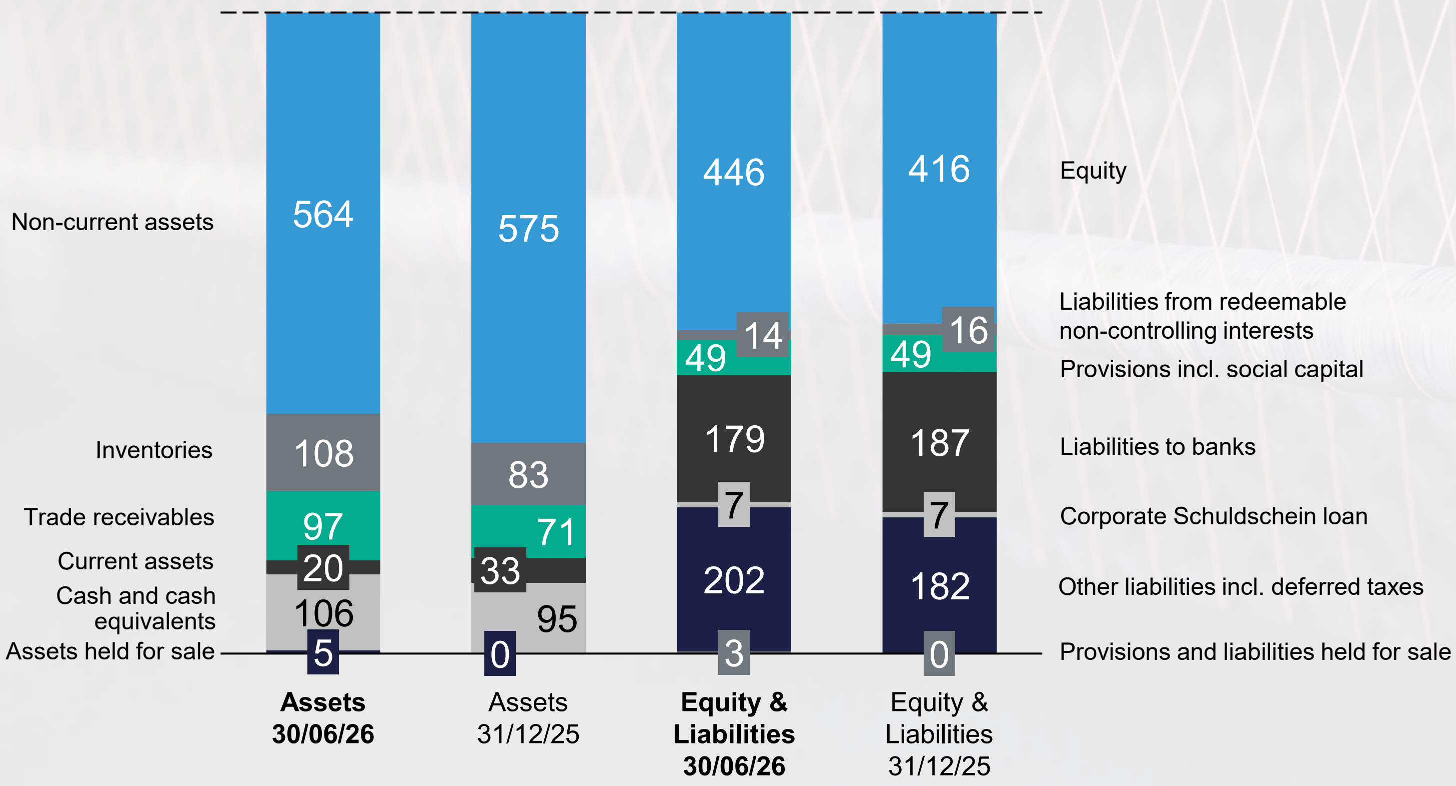
Robust balance sheet structure and financial profile

Balance sheet structure

Balance sheet 30/06/2026: EUR 900m
Balance sheet 31/12/2025: EUR 857m



Financial profile as of 30 June 2026

- **Higher inventories and receivables** in line with seasonal working capital patterns and increased business volume, partly offset by higher trade payables
- **Assets and liabilities held for sale** relate to M+R Dichtungstechnik; divestment will support footprint optimization and focus on scalable business activities
- **Cash and cash equivalents** at EUR 106.5m (+12.3%); EUR 100m credit line remains undrawn
- **Financial liabilities** decreased to EUR 186.4m (YE'25: EUR 194.4m)

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Capital allocation and usage of cash

Free cash flow (EUR 30.4m)

Normal Investments

MAINTENANCE CAPEX

Commitment to maintaining and enhancing our industrial base and safety of our workforce

H1 2026

EUR 11.8m

Growth Investments

GROWTH CAPEX & DIGITALIZATION

Expansion of the hydraulic hose production (DH5) at our Odry site

Digitization: oneERP

H1 2026

EUR 2.7m

M&A

Focus on opportunistic bolt-on acquisitions with strategic fit and compelling investment proposition

Shareholder Return

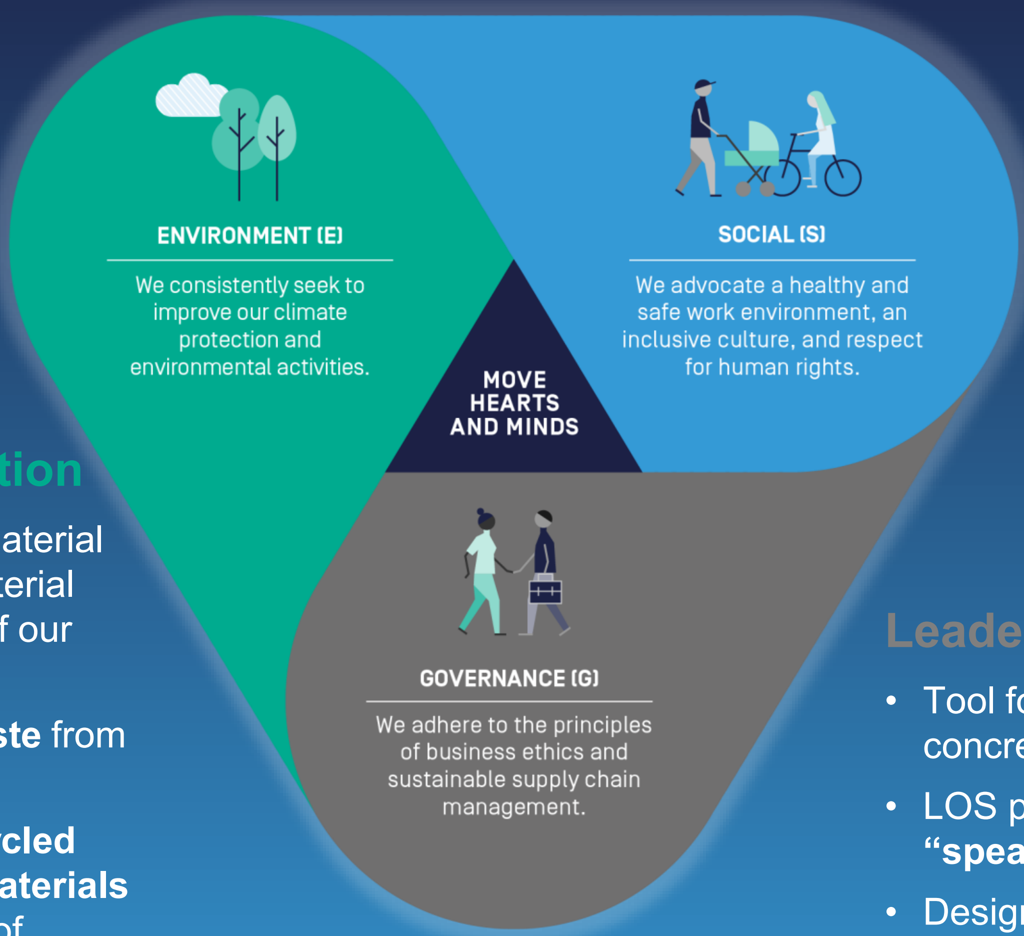
DIVIDENDS

Attractive shareholder returns

No dividend for FY 2025, reflecting a strategic focus on strengthening the financial position and supporting future growth

Agenda

A glimpse at current sustainability initiatives



Vision of zero safety incidents and a diverse & inclusive future

- **“Focus on Safety, Next Level”** initiative: targeted awareness raising and action lists including training for shift supervisors
- Diligent focus on the D&I action list: introduction of the **Women International Network** to strengthen female empowerment

Circularity & waste reduction

- Focus on in-process recycling, material recovery and reintegration of material into production process as part of our **Circularity Initiative**
- Increased share of **recycled waste** from 46% in 2024 to **55% in 2025**
- Research and integration of **recycled materials** and **bio-based raw materials in use** to increase sustainability of products and lower carbon footprint

Leadership Operating System (LOS)

- Tool for translating **Semperit’s core values** into concrete leadership principles and everyday behavior
- LOS promotes open dialogue and focuses on a **“speak up” culture**
- Designed to **empower everyone** to contribute to our shared success through own ideas and projects

ESG targets until 2030 and performance 2025

Sustainability targets for 2030

Environment	Performance indicators	Targets 2030	Development 2025
Energy and emissions	Energy consumption per product unit compared to 2023	-5%	**+2.4%**
	Emissions (Scope 1 and Scope 2) per product unit compared to 2023	-10%	**-0.8%**
Circular economy	Waste per product unit compared to 2023	-7%	**-20.0%**
Pollution	Pollutant emissions of European sites below EU pollutant thresholds set by the E-PRTR	100% p.a.	**100%**
Social			
Occupational safety	Incident rate in the company	-8% p.a.	**-27.4% to 5.3**
Diversity and inclusion	Total female ratio	+0.5 PP p.a.	**-0.6 PP to 23.8%**
	Female ratio in leadership	+1 PP p.a.	**+1.1 PP to 16.2%**
	Female ratio in senior leadership	+1 PP p.a.	**-0.4 PP to 13.9%**
Responsibility in the value chain	Rate of employee trainings on responsible behavior in the value chain	95% p.a.	**95.7%**
Governance			
Supplier management	Proportion of total expenditures attributable to EcoVadis-certified suppliers	75%	**51%**
Compliance	Violations of compliance-related laws and regulations	0 p.a.	**0**
Corporate culture	Submitted improvement suggestions from employees	-	**1,978**

ESG Ratings EcoVadis: Gold Carbon Disclosure Project: Climate B, Forest C, Water C

Agenda

2026: Back on growth path

More challenging H2 anticipated due to impact of higher raw material costs and ongoing market volatility

Geopolitical and macroeconomic **uncertainties continue to weigh on demand visibility and customer investment decisions**

Mixed market environment with robust performance in selected businesses and early signs of stabilization in some end markets

Margin protection remains key focus through pricing discipline, operational excellence and further efficiency measures

Lean cost base and benefits from past efficiency initiatives drive a significant profitability improvement versus 2025

Mid-term growth drivers: German infrastructure program, rising EU defense spending, Ukraine reconstruction

2026

High single-digit revenue growth

driven by both divisions

operating EBITDA: ~ EUR 100m

project expenses oneERP:
approx. EUR 5m (P&L effective)

CAPEX: ~ EUR 40m - 45m

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Five reasons **to invest** in Semperit

1. Leading global market position in elastomer applications with strong industrial base
2. Relentless focus on innovation and technology
3. Resilient business model driven by operating leverage and cost leadership
4. Strong balance sheet and cash generation capacity
5. Recalibrated global platform for future growth

Agenda

Semperit Industrial Applications‘ global presence

SIA

SITES[1]	COUNTRY	PRODUCTION	SALES	R&D	BUSINESS UNIT
Wimpassing	AT	●	●	●	Hoses
Odry	CZ	●	●	●	Hoses
Deggendorf	DE	●	●	●	Profiles
Hückelhoven	DE	●	●	●	Profiles
Seligenstadt	DE	●	●	●	Profiles
Waldböckelheim	DE		●		Hoses
Newnan, Georgia	US		●		Hoses
Newnan, Georgia	US	●	●		Profiles
Shanghai	CN	●	●		Hoses
Mumbai, New Delhi	IN		●		Hoses
Singapore	SG		●		Hoses
Hat Yai	TH	●			Hoses

[1] headquarters: Vienna

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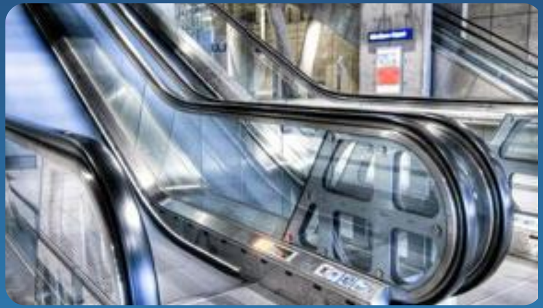
Semperit Engineered Applications‘ global presence



SEA

SITES[1]	COUNTRY	PRODUCTION	SALES	R&D	BUSINESS UNIT
Thalheim	AT	●	●	●	LSR
Vienna	AT		●		Belting
Wimpassing	AT	●	●	●	Form
Wimpassing	AT			●	Belting
Wolfhalden	CH	●	●	●	LSR
Odry	CZ	●			Form
Kempen	DE		●		Belting
Béthune	FR		●		Belting
Sopron	HU	●		●	Form
Bełchatów	PL	●	●	●	Belting
Miramar, Florida	US	●	●		LSR
Winnipeg	CA		●		Belting
Querétaro	MX		●		Belting
Newnan, Georgia	US	●	●		Form
Newnan, Georgia	US		●		Belting
Shanghai	CN	●	●	●	Form
Jakarta	ID		●		Belting
Mumbai, Kolkata, Delhi, Chennai	IN		●		Belting
Roha	IN	●		●	Belting
Dubai	UAE		●		Belting
Perth	AU		●		Belting

[1] headquarters: Vienna

Appendix: Divisions & Group

in EUR m

	INDUSTRIAL APPLICATIONS (SIA)			ENGINEERED APPLICATIONS (SEA)			SEMPERIT GROUP		
	1-6 2026	1-6 2025	%	1-6 2026	1-6 2025	%	1-6 2026	1-6 2025	%
Revenue	**149.7**	133.6	12.0%	**206.2**	186.9	10.4%	**355.9**	320.5	11.1%
EBITDA	**41.9**	24.2	72.7%	**32.4**	14.7	>100%	**66.6**	30.7	>100%
EBITDA margin	**28.0%**	18.1%	+9.8 PP	**15.7%**	7.9%	+7.8 PP	**18.7%**	9.6%	+9.2 PP
EBIT	**32.3**	15.3	>100%	**17.8**	-3.7	n/a	**41.7**	2.6	>100%
EBIT margin	**21.6%**	11.5%	+10.1 PP	**8.6%**	-2.0%	+10.6 PP	**11.7%**	0.8%	+10.9 PP
Earnings after tax	**–**	–	–	**–**	–	–	**28.6**	-11.2	n/a
Earnings per share in EUR	**–**	–	–	**–**	–	–	**1.39**	-0.54	n/a
Additions in tangible and intangible assets*	**5.2**	5.3	-2.8%	**5.4**	7.4	-27.7%	**12.5**	13.4	-6.8%

* Excluding right-of-use assets in accordance with IFRS 16

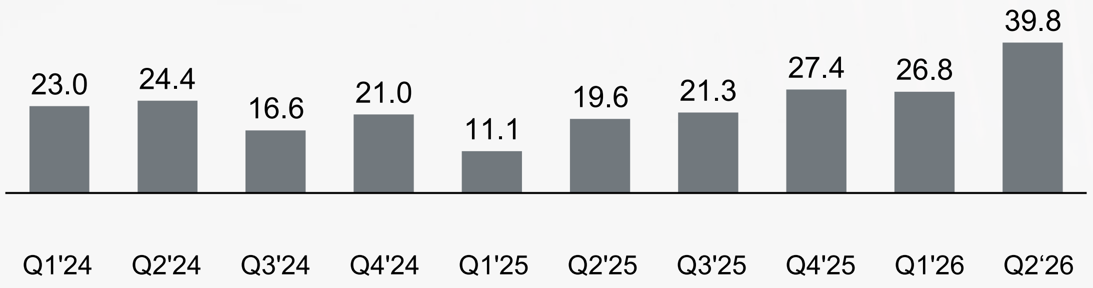
Semperit Group (continuing operations)

in EUR m

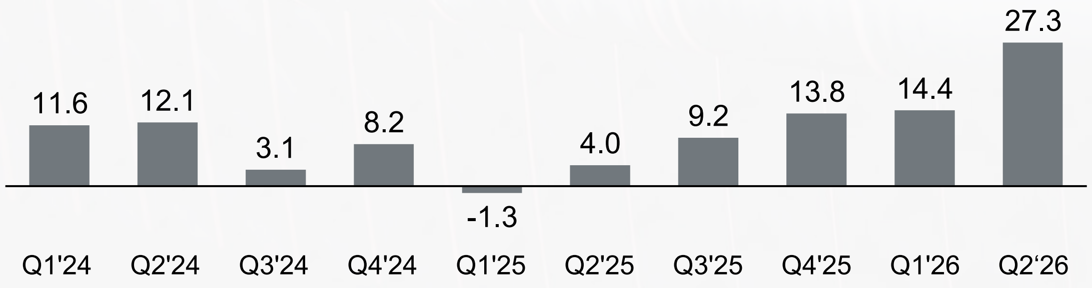
SEMPERIT GROUP

	Q1 2024	Q2 2024	Q3 2024	Q4 2024	FY 2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025	FY 2025	Q1 2026	Q2 2026
Revenue	176.0	169.5	161.1	170.0	**676.6**	151.7	168.8	162.9	179.0	**662.4**	163.7	192.2
EBITDA	23.0	24.4	16.6	21.0	**84.9**	11.1	19.6	21.3	27.4	**79.5**	26.8	39.8
EBITDA margin	13.0%	14.4%	10.3%	12.4%	**12.5%**	7.3%	11.6%	13.1%	15.3%	**12.0%**	16.4%	20.7%
EBIT	11.6	12.1	3.1	8.2	**35.0**	-1.3	4.0	9.2	13.8	**25.6**	14.4	27.3
EBIT margin	6.6%	7.2%	1.9%	4.8%	**5.2%**	-0.9%	2.3%	5.6%	7.7%	**3.9%**	8.8%	14.2%

EBITDA



EBIT



Semperit Industrial Applications, Semperit Engineered Applications & Corporate

SEMPERIT INDUSTRIAL APPLICATIONS (SIA)[1]

	Q1 2024	Q2 2024	Q3 2024	Q4 2024	FY 2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025	FY 2025	Q1 2026	Q2 2026
Revenue	68.7	71.4	63.2	64.0	**267.3**	65.5	68.1	67.5	69.7	**270.9**	70.3	79.4
EBITDA	13.6	16.4	11.0	9.7	**50.7**	11.3	13.0	13.4	15.1	**52.8**	19.6	22.3
EBITDA margin	19.8%	23.0%	17.5%	15.2%	**19.0%**	17.2%	19.1%	19.9%	21.7%	**19.5%**	27.8%	28.1%
EBIT	9.6	11.9	5.2	5.1	**31.8**	6.9	8.4	9.0	10.4	**34.7**	14.9	17.5
EBIT margin	14.0%	16.7%	8.2%	8.0%	**11.9%**	10.5%	12.4%	13.3%	15.0%	**12.8%**	21.1%	22.0%

SEMPERIT ENGINEERED APPLICATIONS (SEA)[1]

	Q1 2024	Q2 2024	Q3 2024	Q4 2024	FY 2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025	FY 2025	Q1 2026	Q2 2026
Revenue	107.3	98.1	97.9	106.0	**409.3**	86.2	100.7	95.4	109.2	**391.5**	93.4	112.9
EBITDA	15.6	12.1	9.0	12.8	**49.6**	4.0	10.7	11.6	16.3	**42.5**	11.5	20.9
EBITDA margin	14.5%	12.3%	9.2%	12.1%	**12.1%**	4.6%	10.6%	12.1%	14.9%	**10.9%**	12.3%	18.5%
EBIT	8.6	4.7	1.8	5.0	**20.3**	-3.7	0.0	4.2	7.6	**8.1**	4.2	13.6
EBIT margin	8.1%	4.8%	1.9%	4.8%	**5.0%**	-4.3%	0.0%	4.4%	6.9%	**2.1%**	4.5%	12.0%

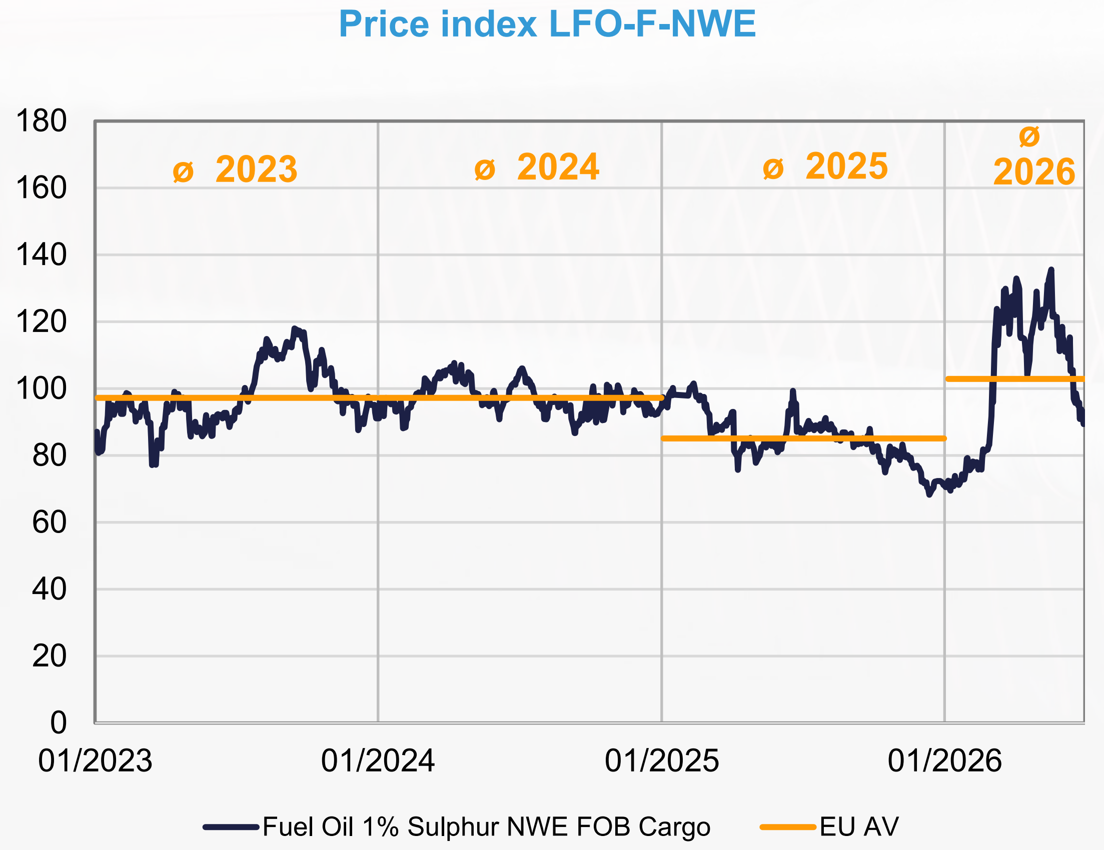
CORPORATE

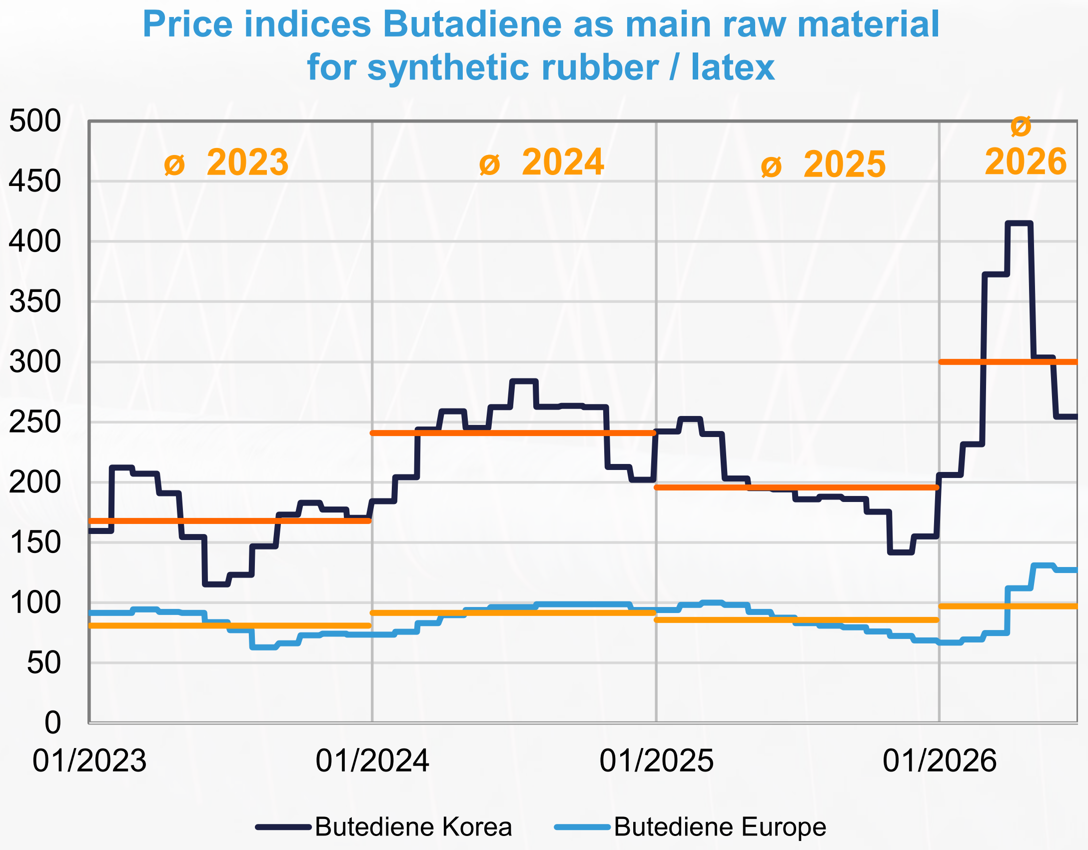
	Q1 2024	Q2 2024	Q3 2024	Q4 2024	FY 2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025	FY 2025	Q1 2026	Q2 2026
EBITDA	-4.9	-2.8	-3.6	-1.5	**-12.9**	-4.1	-4.1	-3.6	-3.9	**-15.8**	-4.2	-3.4
Operational EBITDA	-4.8	-2.4	-3.2	-1.0	**-11.4**	-3.3	-2.8	-2.3	-3.3	**-11.7**	-3.2	-2.1
EBIT	-5.2	-3.2	-4.0	-1.9	**-14.4**	-4.5	-4.5	-4.0	-4.0	**-17.3**	-4.6	-3.8

[1] As part of the optimization of the industrial strategy, the mandrel hose product group was transferred from the Semperit Industrial Applications division to the Semperit Engineered Applications division with effect from January 1, 2025. The comparative figures for 2024 have been adjusted accordingly.

Overview price indices LFO-F-NEW / Butadiene

Significant increase for raw material[1] since outbreak of war in the Middle East





[1] Selected raw materials are shown for illustration purposes only. Indices based on 01/01/2023 = 100.0

Contact and financial calendar

Contact

Bettina Schragl
Director Group Communications
and Capital Markets

+43 676 8715 8257
www.semperitgroup.com/en/ir
Am Belvedere 10, 1100 Vienna, Austria

Financial Calendar 2026

12.11.2026 Report on Q1-3 2026

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