



SEMPERIT GROUP

EARNINGS PRESENTATION Q1–3 2025

12 November 2025



Agenda

Overview (p.3)

Operational Performance (p.4)

Financial Performance (p.7)

Outlook (p.15)

Appendix (p.17)



Highlights Q1–3 2025

Positive momentum continued in Q3 2025: **EBITDA** improved to **EUR 21.3m** (+92% vs. Q1 and +9% vs. Q2'25)

Order situation exceeds 2024 levels after subdued development in Q1

Further cost savings defined to reduce annual cost base by additional **EUR 10m**

Challenging market conditions continued to weigh on Q1–Q3'25 performance: **EBITDA** at **EUR 52.0m** (-18.6%), **margin** at **10.8%** (Q1-3'24: 12.6%)

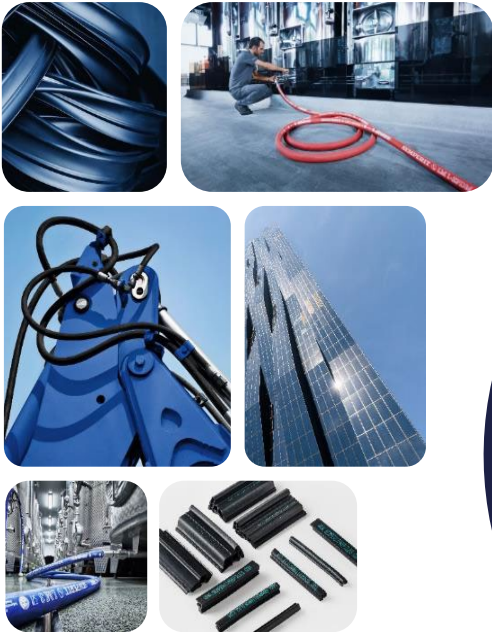
Earnings after tax back in **positive territory** in **Q3** (EUR 2.8m vs. EUR –2.5m in Q3'24)

Outlook for FY 2025 operational EBITDA specified at approx. **EUR 78m**

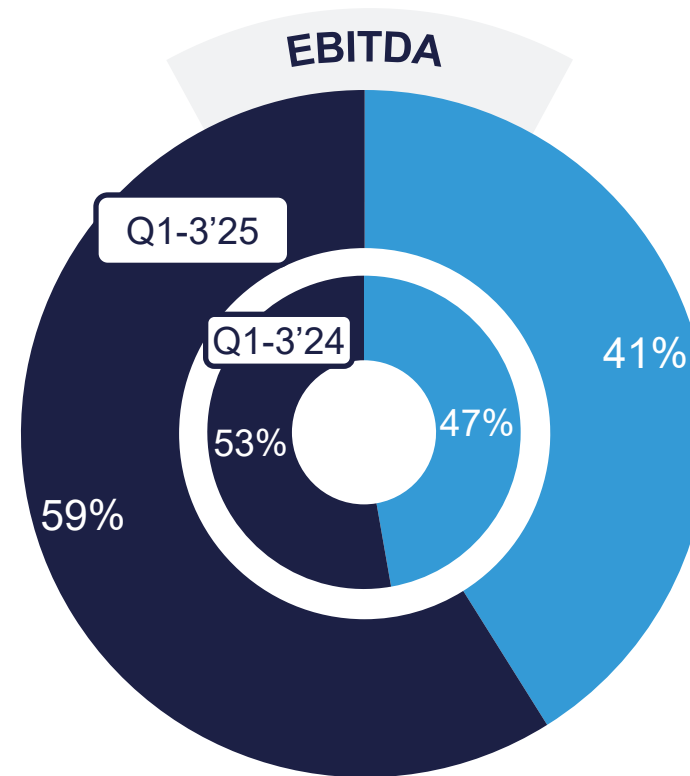
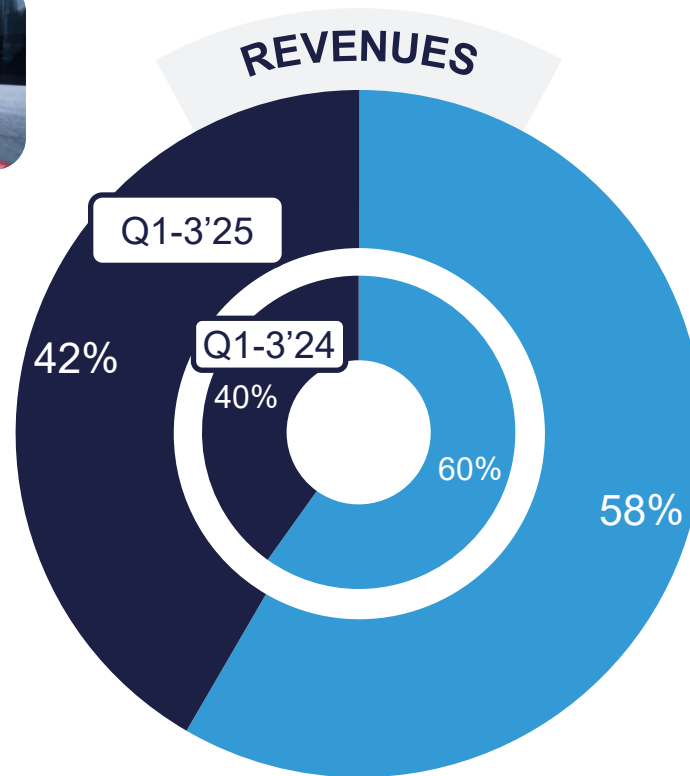


Two complementary divisions with one strong industrial base

Semperit Industrial Applications



More balanced revenue and EBITDA split after SEA's muted Q1
Both divisions showing improved alignment in contribution



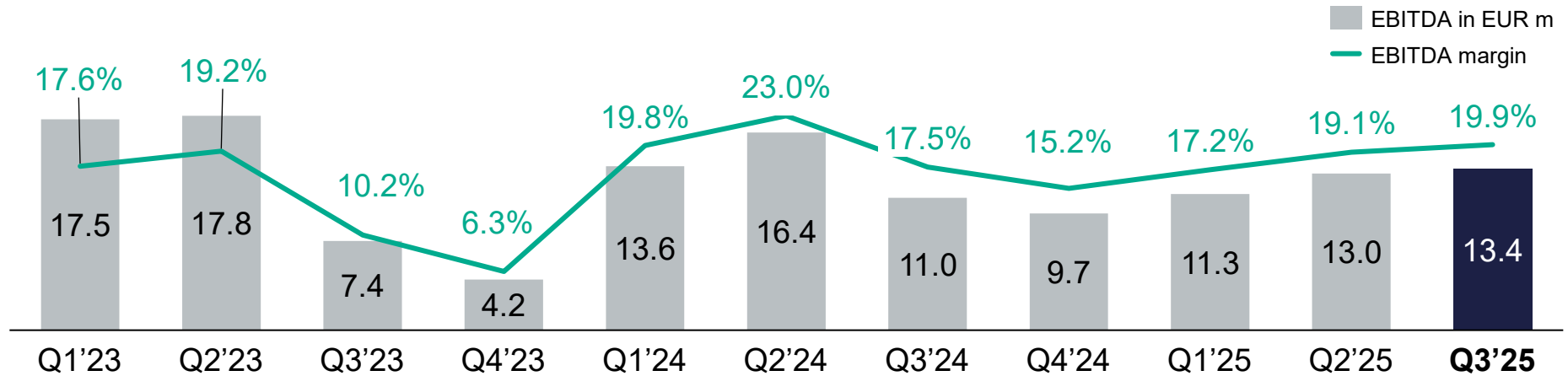
Semperit Engineered Applications



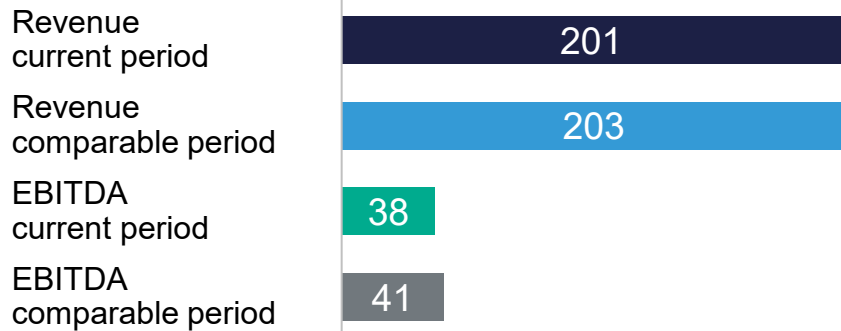
Corporate EBITDA not included.



SIA: Ongoing margin recovery – supported by savings and sales excellence initiatives



1-9 2025 vs. 1-9 2024

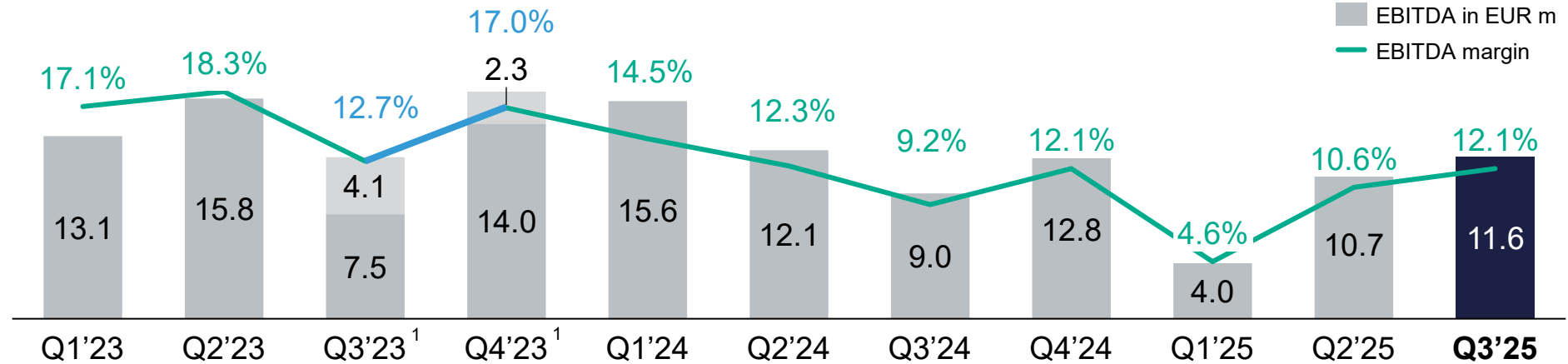
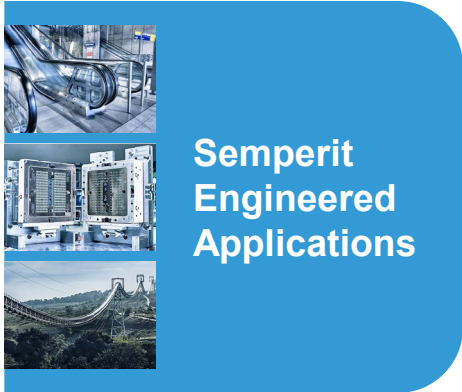


- Challenging market conditions persist, but order situation improved compared to previous year, driven by hoses business.
- Hoses:** Demand remained subdued, particularly in the OEM segment. Direct customer business showed a positive trend as inventory destocking has been completed.
- Profiles:** Still weak construction activity, but early economic indicators suggest signs of stabilization. No short-term recovery expected.
- Sales decreased by 1.0% yoy due to lower volumes. EBITDA down by 8.3% yoy, with margin resilient at 18.7% (-1.5pp) supported by cost and utilization improvements.

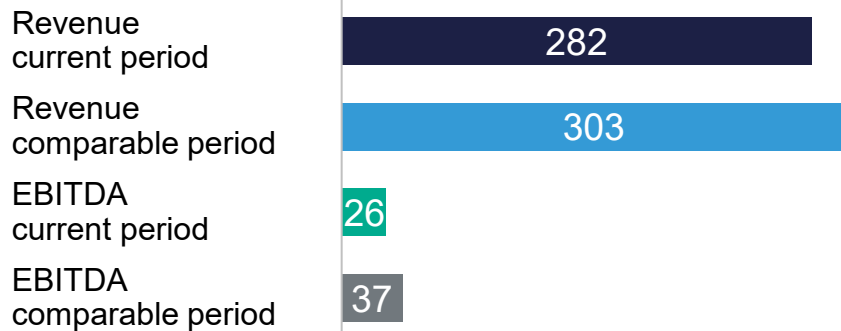
As part of the optimization of the industrial strategy, the 'mandrel hoses' product group was transferred from the Semperit Industrial Applications division to the Semperit Engineered Applications division with effect from 1 January 2025. The comparative figures for 2024 have been adjusted accordingly.



SEA: Performance accelerates after a subdued start in Q1



1-9 2025 vs. 1-9 2024



- Following Q1 project delays in belting and LSR toolmaking, recovery in Q2/Q3 with order levels exceeding last year.
- Form:** slight yoy growth driven by strong performance in mountain applications, industrials, and European handrails; China remains challenging, transport stable but larger infrastructure projects face delays.
- Belting:** early-year challenges from project delays, US tariff uncertainty, and price pressure, but recovery in Q2. By end of Q3, orders exceeded prior-year levels despite a slight slowdown in momentum.
- LSR:** stable revenue but improved EBITDA. Order intake in parts production remained solid, while toolmaking recovered significantly after Q1 delays.

As part of the optimization of the industrial strategy, the 'mandrel hoses' product group was transferred from the SIA division to the SEA division with effect from 1 January 2025. The comparative figures for 2024 have been adjusted accordingly. / ¹ EBITDA and EBITDA margin Q3 2023 and Q4 2023 adjusted by EUR 4.1m and EUR 2.3m respectively, for one off-effects related to the acquisition of Rico.



Financial highlights Q1–3 2025

Cost measures continued – **additional EUR 10m** annual **savings** defined

EUR 4.1m achieved ytd



Stable free cash flow, supported by **disciplined CAPEX management** and focused spending

Free cash flow at EUR 22.3m



Strong balance sheet underpinned by solid cash position and **prudent leverage**

Net financial debt/EBITDA at 1.5x



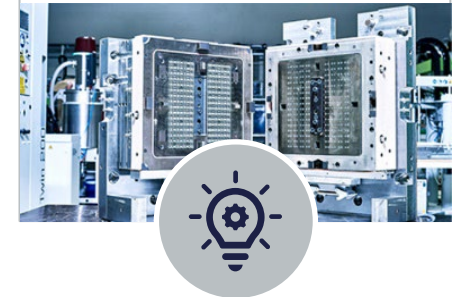
Digital transformation through oneERP and ongoing digital initiatives

First milestones achieved



Attractive shareholder returns maintained despite challenging market environment

EUR 0.50 per share for 2024





Key financial results 1-9 2025

	1-9 2025	1-9 2024	Δ
Revenues in EUR m	483.4	506.6	-4.6%
EBITDA in EUR m	52.0	63.9	-18.6%
EBITDA margin in %	10.8	12.6	-1.9PP
Operating EBITDA in EUR m	55.6	64.8	-14.3%
Op. EBITDA margin in %	11.5	12.8	-1.3PP
EBIT in EUR m	11.8	26.8	-55.9%
EBIT margin in %	2.4	5.3	-2.8PP
Earnings after tax in EUR m	-8.4	7.1	n/a
Free cash flow ¹ , in EUR m	22.3	22.4	-0.5%
CAPEX , in EUR m	25.8	54.7	-52.9%

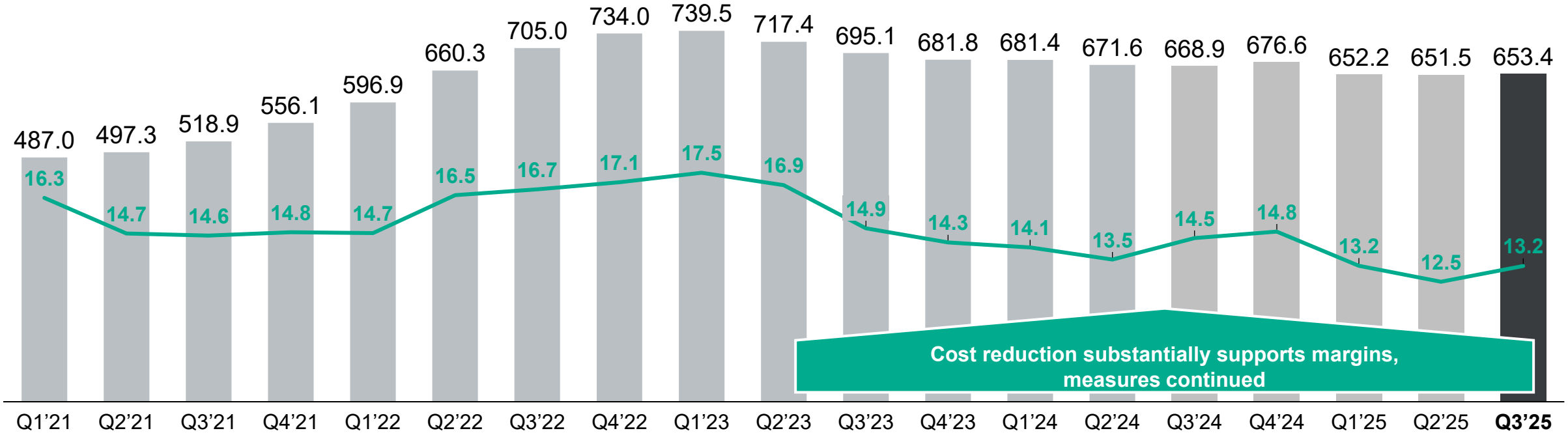
- **Revenues:** recovery in Q2 & Q3 improves trajectory despite soft Q1
- **EBITDA:** cost measures and Q2/Q3 recovery partly offset volume decline
- **Operating EBITDA** at EUR 55.6m excl. EUR 3.5m project costs for digitalization project (Q1-3'24: EUR 0.9m)
- **EBIT** impacted by EUR -3.3m impairment of LSR customer base in Q2
- **Earnings after tax** reflect overall development incl. EUR -4.2m net currency effects
- **Stable free cash flow** supported by **disciplined CAPEX** and factoring

¹Free cash flow before proceeds from sale of business and strategic growth projects



Last Twelve Month (LTM) view – strict cost management to support margins

LTM Industrial Revenue (EUR m) and operating EBITDA margin (%)

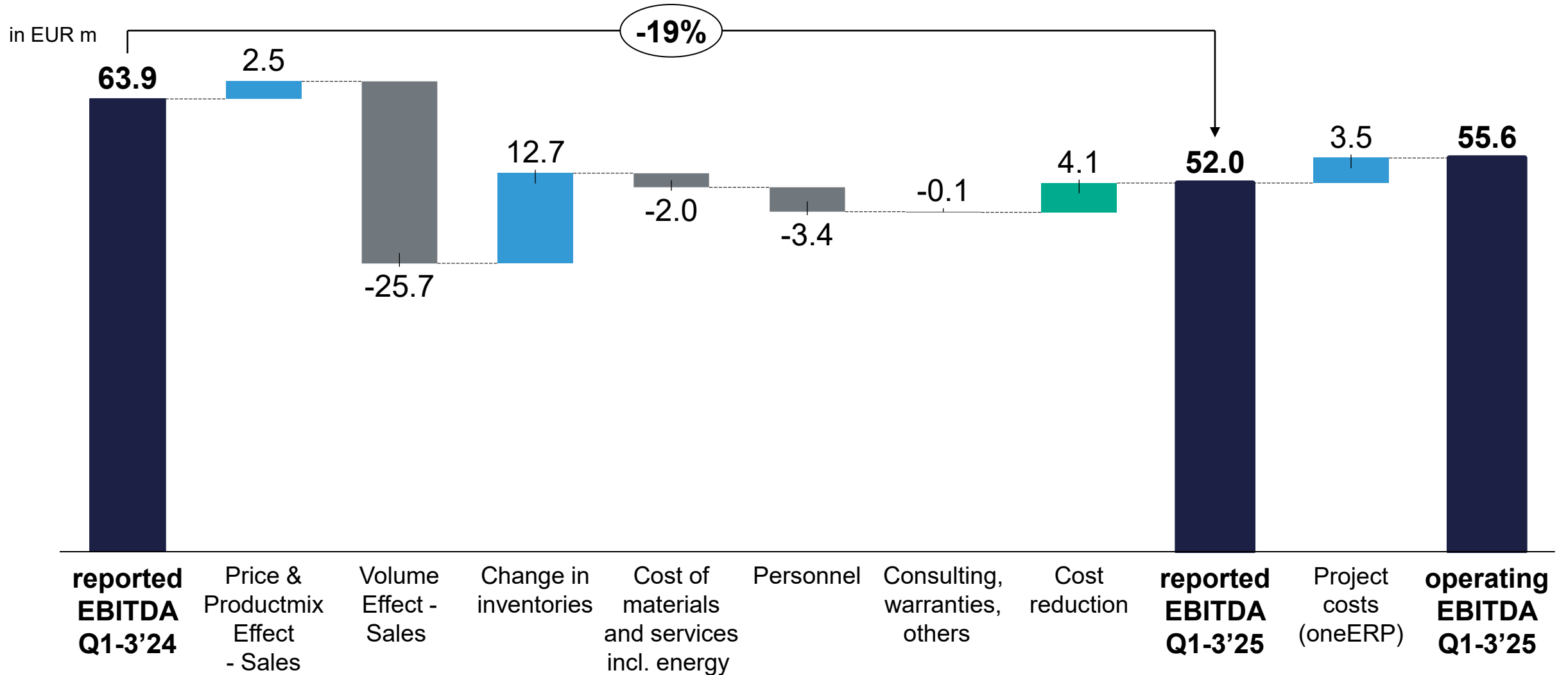


- Continued focus on cost discipline and capacity utilization
- High operational leverage when markets rebound

■ LTM Revenue in EUR m — LTM EBITDA margin in %



EBITDA bridge: Additional cost measures to mitigate volume effects

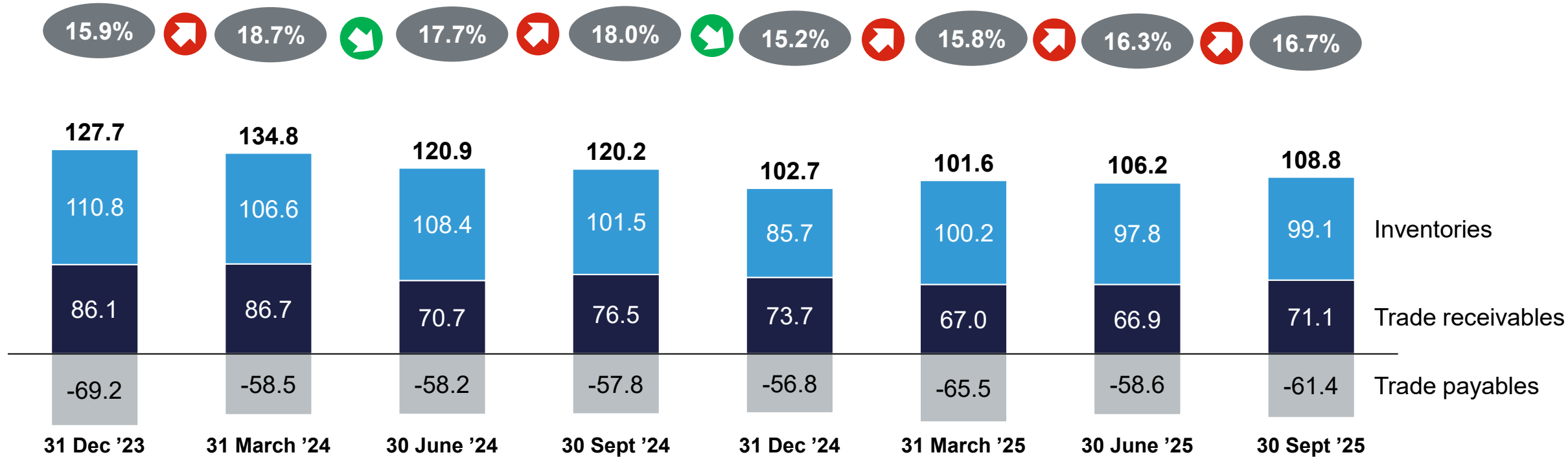




Consistent focus on working capital levels

Components of Working Capital¹

in EUR m



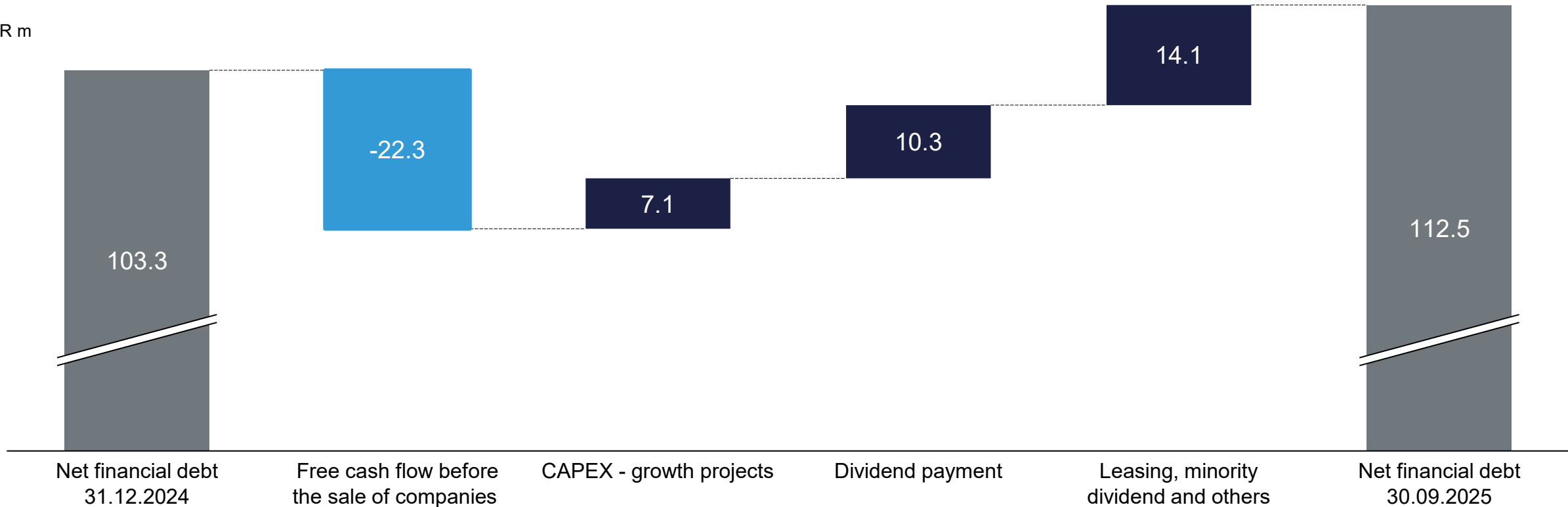
● Trade Working Capital in % of LTM revenues;
¹ Starting 31 March 2024: excluding Surgical Operations



Stable free cash flow and lower CAPEX support net debt at 1.5x EBITDA

- Free cash flow despite operational pressure stable at EUR 22.3m (Q1-3'24: EUR 22.4m, excl. proceeds from sale of surgical operations)
- Disciplined spending: reduced maintenance and growth CAPEX, in total at EUR 25.8m (Q1-3'24: 54.7m)
- Net financial debt / EBITDA at 1.5x

in EUR m

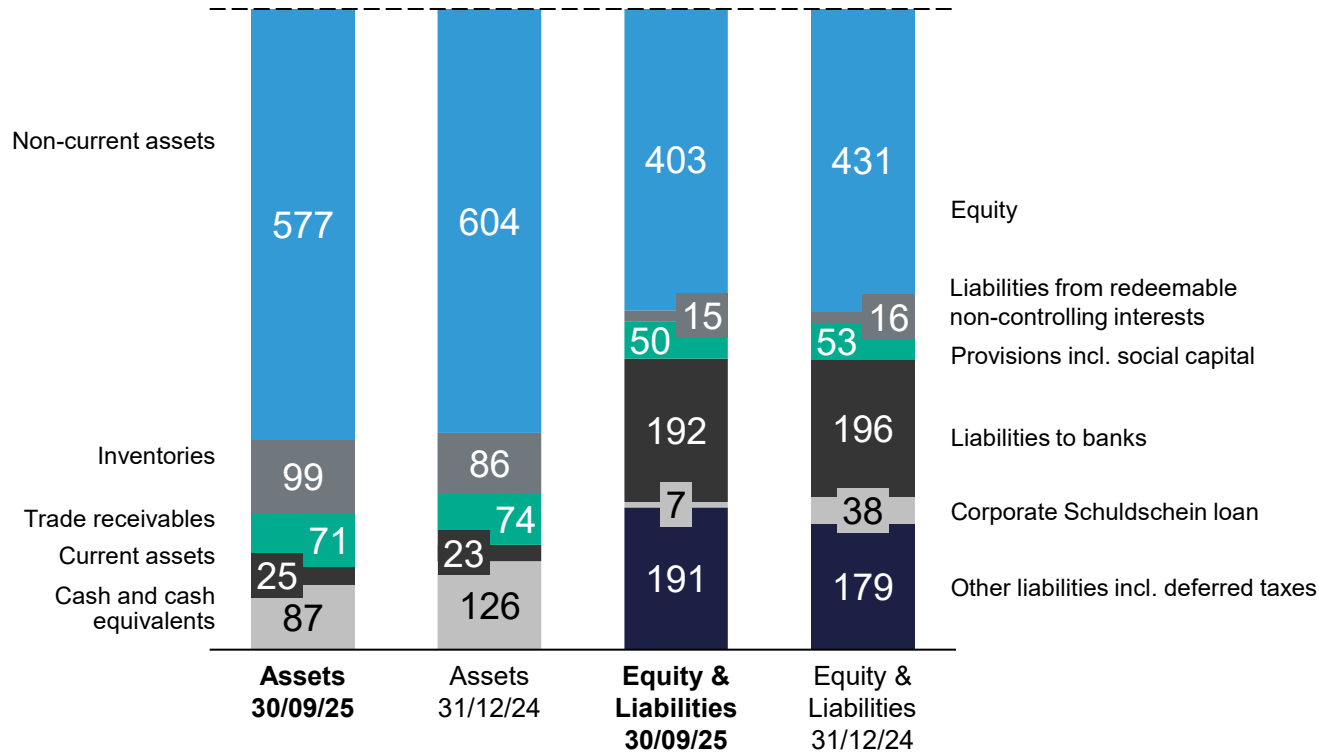




Robust balance sheet structure and financial profile

Balance sheet structure

Balance sheet 30/09/2025: EUR 858m
Balance sheet 31/12/2024: EUR 913m

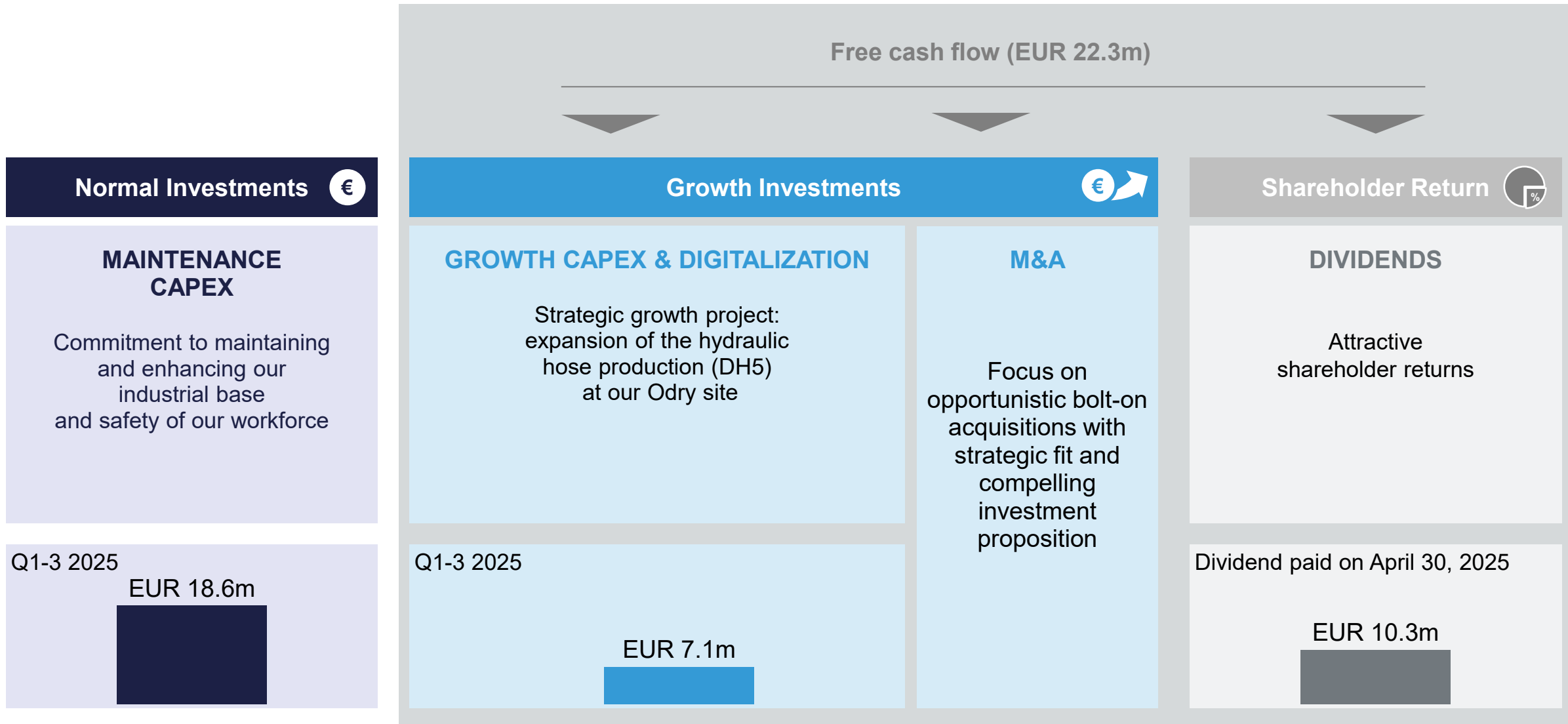


Financial profile as of 30 September 2025

- **Cash and cash equivalents** at EUR 86.6m (-31.2%) after repayment of a Schuldschein loan at the end of July (nominal value of EUR 31m)
- **Financial liabilities** thus reduced to EUR 199.1m (YE'24: EUR 234.1m)
- **EUR 100m credit line** remains undrawn
- **Net financial debt** at EUR 112.5m (YE'24: EUR 103.3m)
- **EBITDA / net financial debt ratio** at solid level of 1.5x (YE'24 1.2x)
- **Equity ratio** of 47.0% (YE'24: 47.2%)



Capital allocation and usage of cash





- **Order intake** reflects positive yoy trend, but **markets remain challenging**
- **SIA:** Hose segment benefits from completed inventory reduction; profiles show early stabilization
- **SEA:** Mixed trends – strong in mountain applications and handrails Europe; belting and LSR rebounded after soft Q1; weaker dynamics elsewhere and tough Chinese market
- **Seasonality to persist in 2026** – slower start, stronger second half
- Lean structures, cost discipline and innovation **enable above-average gains from even modest recovery**
- **Mid-term growth drivers:** German infrastructure program, rising EU defense spending, Ukraine reconstruction

2025

operating EBITDA: approx. EUR 78m

project expenses oneERP: approx. EUR 5m (P&L effective)

CAPEX: approx. EUR 40m

(EUR 30m maintenance / EUR 10m strategic growth)



Five reasons to invest in Semperit

- ▲ 1 Leading global market position in elastomer applications with strong industrial base
- ▲ 2 Relentless focus on innovation and technology
- ▲ 3 Resilient business model driven by operating leverage and cost leadership
- ▲ 4 Strong balance sheet and cash generation capacity
- ▲ 5 Value play with recalibrated global platform for future growth



Agenda

Overview (p.3)

Operational Performance (p.4)

Financial Performance (p.7)

Outlook (p.15)

Appendix (p.17)



Appendix: Divisions & Group

in EUR m

	INDUSTRIAL APPLICATIONS (SIA)			ENGINEERED APPLICATIONS (SEA)			SEMPERIT GROUP		
	1-9 2025	1-9 2024 ¹	%	1-9 2025	1-9 2024 ¹	%	1-9 2025	1-9 2024	%
Revenue	201.2	203.3	-1.0%	282.2	303.3	-7.0%	483.4	506.6	-4.6%
EBITDA	37.7	41.0	-8.3%	26.3	36.7	-28.5%	52.0	63.9	-18.6%
EBITDA margin	18.7%	20.2%	-1.5 PP	9.3%	12.1%	-2.8 PP	10.8%	12.6%	-1.9 PP
EBIT	24.3	26.7	-8.9%	0.5	15.2	-96.5%	11.8	26.8	-55.9%
EBIT margin	12.1%	13.1%	-1.0 PP	0.2%	5.0%	-4.8 PP	2.4%	5.3%	-2.8 PP
Earnings after taxes from continued operations	–	–	–	–	–	–	-8.4	7.0	n/a
Earnings after taxes from discontinued operations	–	–	–	–	–	–	–	0.1	n/a
Earnings after tax	–	–	–	–	–	–	-8.4	7.1	n/a
Earnings per share in EUR	–	–	–	–	–	–	-0.41	0.35	n/a
Additions in tangible and intangible assets	8.2	29.0	-71.8%	11.5	18.9	-38.9%	21.3	49.1	-56.6%

¹ As part of the optimization of the industrial strategy, the mandrel hose product group was transferred from the Semperit Industrial Applications division to the Semperit Engineered Applications division with effect from January 1, 2025. The comparative figures for 2024 have been adjusted accordingly.



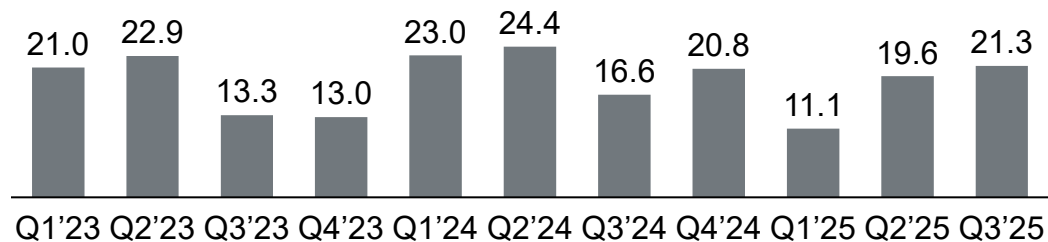
Semperit Group (continuing operations)

in EUR m

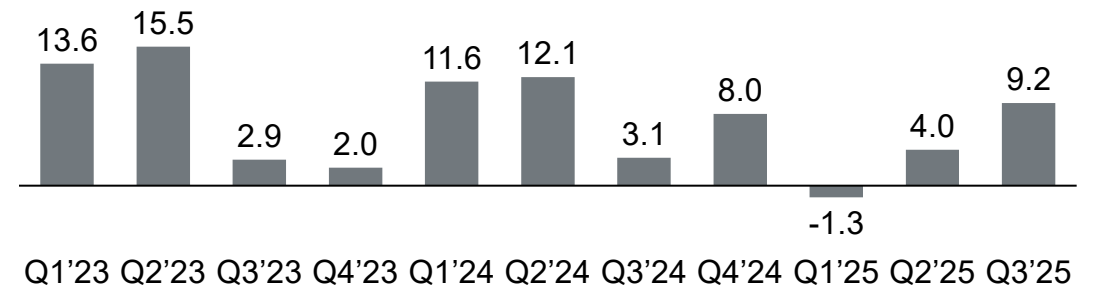
SEMPERIT GROUP

	Q1 2023	Q2 2023	Q3 2023	Q4 2023	FY 2023	Q1 2024	Q2 2024	Q3 2024	Q4 2024	FY 2024	Q1 2025	Q2 2025	Q3 2025
Revenue	176,4	179,3	163,8	162,3	681,8	176,0	169,5	161,1	170,0	676,6	151,7	168,8	162,9
EBITDA	21,0	22,9	13,3	13,0	70,1	23,0	24,4	16,6	21,0	84,9	11,1	19,6	21,3
EBITDA margin	11,9%	12,8%	8,1%	8,0%	10,3%	13,0%	14,4%	10,3%	12,4%	12,5%	7,3%	11,6%	13,1%
EBIT	13,6	15,5	2,9	2,0	34,0	11,6	12,1	3,1	8,2	35,0	-1,3	4,0	9,2
EBIT margin	7,7%	8,6%	1,8%	1,2%	5,0%	6,6%	7,2%	1,9%	4,8%	5,2%	-0,9%	2,3%	5,6%

EBITDA



EBIT





Semperit Industrial Applications, Semperit Engineered Applications & Corporate

in EUR m

SEMPERIT INDUSTRIAL APPLICATIONS (SIA)¹

	Q1 2023	Q2 2023	Q3 2023	Q4 2023	FY 2023	Q1 2024	Q2 2024	Q3 2024	Q4 2024	FY 2024	Q1 2025	Q2 2025	Q3 2025
Revenue	99.4	93.0	72.2	66.2	330.8	68.7	71.4	63.2	64.0	267.3	65.5	68.1	67.5
EBITDA	17.5	17.8	7.4	4.2	46.9	13.6	16.4	11.0	9.7	50.7	11.3	13.0	13.4
EBITDA margin	17.6%	19.2%	10.2%	6.3%	14.2%	19.8%	23.0%	17.5%	15.2%	19.0%	17.2%	19.1%	19.9%
EBIT	12.9	13.5	3.1	0.2	29.7	9.6	11.9	5.2	5.1	31.8	6.9	8.4	9.0
EBIT margin	13.0%	14.5%	4.3%	0.3%	9.0%	14.0%	16.7%	8.2%	8.0%	11.9%	10.5%	12.4%	13.3%

SEMPERIT ENGINEERED APPLICATIONS (SEA)¹

	Q1 2023	Q2 2023	Q3 2023	Q4 2023	FY 2023	Q1 2024	Q2 2024	Q3 2024	Q4 2024	FY 2024	Q1 2025	Q2 2025	Q3 2025
Revenue	77.1	86.3	91.5	96.0	351.0	107.3	98.1	97.9	106.0	409.3	86.2	100.7	95.4
EBITDA	13.1	15.8	7.5	14.0	50.5	15.6	12.1	9.0	12.8	49.6	4.0	10.7	11.6
EBITDA margin	17.1%	18.3%	8.2%	14.6%	14.4%	14.5%	12.3%	9.2%	12.1%	12.1%	4.6%	10.6%	12.1%
EBIT	10.7	13.2	1.9	7.5	33.2	8.6	4.7	1.8	5.0	20.3	-3.7	0.0	4.2
EBIT margin	13.9%	15.3%	2.0%	7.8%	9.5%	8.1%	4.8%	1.9%	4.8%	5.0%	-4.3%	0.0%	4.4%

CORPORATE

	Q1 2023	Q2 2023	Q3 2023	Q4 2023	FY 2023	Q1 2024	Q2 2024	Q3 2024	Q4 2024	FY 2024	Q1 2025	Q2 2025	Q3 2025
EBITDA	-7.3	-8.6	-1.7	-3.3	-21.0	-4.9	-2.8	-3.6	-1.5	-12.9	-4.1	-4.1	-3.6
Operational EBITDA	-7.3	-8.6	-1.7	-3.3	-21.0	-4.8	-2.4	-3.2	-1.0	-11.4	-3.3	-2.8	-2.3
EBIT	-7.7	-9.0	-2.1	-3.6	-22.4	-5.2	-3.2	-4.0	-1.9	-14.4	-4.5	-4.5	-4.0

¹ As part of the optimization of the industrial strategy, the mandrel hose product group was transferred from the Semperit Industrial Applications division to the Semperit Engineered Applications division with effect from January 1, 2025. The comparative figures for 2024 have been adjusted accordingly.



Key figures 2013-2024

in EUR m

KEY PERFORMANCE FIGURES

	2013	2014 ¹	2015 ¹	2016 adj. ²	2017 adj. ³	2018 adj. ⁴	2019 adj. ⁵	2020 adj. ⁶	2021 ⁷	2022 adj. ⁷	2023 adj. ⁸	2024 adj. ⁸
Revenue	906.3	858.3	914.7	852.4	874.2	875.5	840.6	927.5	601.8	779.8	681.8	676.6
EBITDA	132.5	101.9	96.2	74.7	35.8	50.3	63.8	208.6	54.0	95.8	80.0	86.3
EBITDA margin	14.6%	11.9%	10.5%	8.8%	4.1%	5.7%	7.6%	22.5%	9.0%	12.3%	11.7%	12.8%
EBIT	87.8	63.8	66.7	41.1	-0.8	15.4	28.2	171.4	25.2	65.4	34.0	35.0
EBIT margin	9.7%	7.4%	7.3%	4.8%	-0.1%	1.7%	3.6%	18.5%	4.2%	8.4%	5.0%	5.2%
Earnings after tax	54.9	37.8	46.4	15.2	-473.9	-17.3	-0.2	121.9	3.6	10.9	-17.1	11.5
EPS, in EUR	2.65	1.85	2.26	0.74	-2.08	-1.06	-0.33	5.53	10.8	-0.27	-0.82	0.56
Gross cash flow	116.2	89.9	55.7	48.1	32.2	37.4	46.7	193.7	323.4	30.5	-50.2	-71.4
Return on equity	13.3%	8.6%	12.8%	4.6%	-15.8%	-4.2%	-16.3%	58.0%	45.7%	-1.1%	-4.0%	2.7%

BALANCE SHEET KEY FIGURES

	2013	2014 ²	2015 ²	2016	2017	2018	2019	2020	2021 ⁷	2022 ⁷	2023 ⁸	2024 ⁸
Balance sheet total	852.1	826.3	937.8	1,034.5	853.2	768.8	701.8	764.4	958.6	842.9	937.9	912.9
Equity	411.5	443.8	363.3	329.3	278.5	329.5	237.4	332.3	540.1	518.2	425.3	430.9
Equity ratio	48.3%	53.7%	38.7%	31.8%	32.6%	42.9%	39.0%	43.5%	56.3%	61.5%	45.3%	47.2%
Investments in tangible and intangible assets	49.7	67.4	71.8	65.1	74.5	80.8	31.9	26.4	34.6	37.6	277.0	62.4

¹ 2014 & 2015 restated. ² 2016 without profit contribution from SSC / Thai glove JV, impairment Sempermed and trade tax / levies in Brazil. ³ 2017 adjusted for positive one-off effects from JV transaction of EUR 85m (EUR 65m for net profit) and negative one-off effects from impairment at Sempermed (EUR 26m adj. EBIT, EAT only), from restructuring expenses in France (EUR 11m), valuation adjustment in IT (EUR 4m EBITDA, EUR 3m EBIT) & expenses resulting from tax audit in Austria (EUR 5m, mainly for refund of energy supply charge). ⁴ 2018 adjusted for negative one-off effects from closure of Sempertrans site in China (EUR 4m for EBITDA, EUR 8m for EBIT and EAT) and for impairment of Sempermed of EUR 55m (adj. for EBIT and EAT only). ⁵ FY 2019 adjusted for positive one-off effects of EUR 4m (EBITDA, EBIT, EAT) due to release of provision in Sempermed for Brazilian court case for tax liabilities and for negative one-off effects of EUR 48.8m from impairment at Sempermed from impairment of Sempermed (adj. for EBIT and EAT). ⁶ 2020 adjusted for the positive one-off effect from the reversal of impairment in the Sempermed segment (EBIT effect: +86.2m EUR; earnings after tax effect: EUR +88.8m) and for the negative one-off effect of the impairment in the Sempertrans segment (EBIT effect EUR -19.8m; earnings after taxes effect: EUR -16.1m) ⁷ Numbers in 2021 and 2022 refer to new Group-structure, i.e. reflect the sale of Sempermed; 2022 adjusted for the one-off effect of the net proceeds from the property sale in France (2022: EBITDA, EBIT: EUR 4.7m; EAT: EUR 4.0m), for net impairments (2022: EBIT: EUR -7.9m; EAT: EUR -12.3m) and for the transaction costs (2022: EAT: EUR -8.2m). ⁸ Operating EBITDA: excluding items that affect comparability. 2024: adjusted for the expenses for the "oneERP" project (2024: EBITDA impact: EUR -1.5 million). 2023: adjusted for the following negative effects: one-off severance payments for changes to the Executive Board and for reductions in headcount (2023: EBITDA impact: EUR -2.2 million), one-off effects from the sale of the medical business (2023: EBITDA impact: EUR -1.3 million), transaction costs for Rico (2023: EBITDA impact: EUR -3.3 million) and from profits of the Rico Group anticipated in the purchase price allocation (2023: EBITDA impact: EUR -3.0 million).



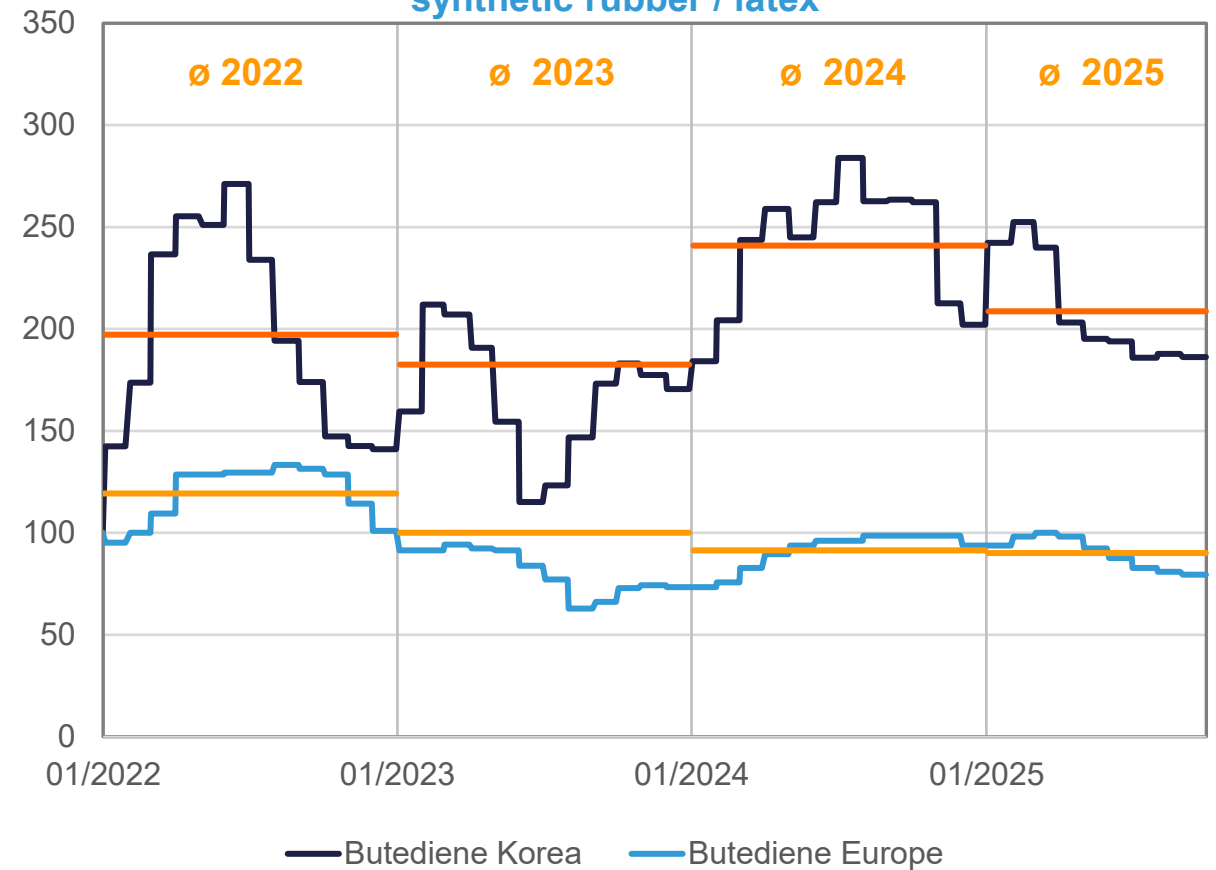
Overview price indices LFO-F-NEW / Butadiene

Significant increase for raw material¹ used in industrial segments

Price index LFO-F-NWE



Price indices Butadiene as main raw material for synthetic rubber / latex



¹ Selected raw materials are shown for illustration purposes only. Indices based on 01/01/2022 = 100.0



Contact and financial calendar

Investor Relations Semperit

Judit Helenyi, Director Investor Relations

+43 1 79777 - 310

www.semperitgroup.com/en/ir

Am Belvedere 10

1100 Vienna, Austria

Financial Calendar 2025 / 2026

12.11.2025

Report on 1-9 2025

18.03.2026

Publication of 2025 annual financial statements

27.04.2026

Annual General Meeting, Vienna

13.05.2026

Report on 1-3 2026

13.08.2026

Half-year financial report 2026

12.11.2026

Report on 1-9 2026

DISCLAIMER

The information provided in this presentation does not constitute an offer for the sale of securities nor an invitation to submit an offer to purchase shares of Semperit AG Holding, but exclusively serves information purposes.

The terms “Semperit” or “Semperit Group” in this presentation refer to the group; “Semperit AG Holding” or “Semperit Aktiengesellschaft Holding” is used to refer to the parent company (individual company).

We have prepared this presentation and verified the information it contains with the greatest possible care. Nevertheless, rounding, typesetting and printing errors cannot be ruled out. Rounding of differences in the summation rounded amounts and percentages may arise from the automatic processing of data.

The forecasts, plans and forward-looking statements contained in this presentation are based on the knowledge and information available and the assessments made at the time that this presentation was prepared. As is true of all forward-looking statements, these statements are subject to risk and uncertainties. As a result, actual events may deviate significantly from these expectations. No liability whatsoever is assumed for the accuracy of projections or for the achievement of planned targets or for any other forward-looking statements. Words such as “expect,” “want,” “believe,” “anticipate,” “includes,” “plan,” “assumes,” “estimate,” “projects,” “intends,” “should,” “will,” “shall,” or variations of such words are generally part of forward-looking statements.

Furthermore, there is no guarantee that the contents are complete. Statements referring to people are valid for both men and women.